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1969

### Annual Report: 1969

St. Cloud Hospital

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# Annual Report

1968

St. Cloud Hospital

St. Cloud, Minnesota



**S T. C L O U D H O S P I T A L**  
1406 - 6th Avenue North  
St. Cloud, Minnesota 56301

**A General Hospital**

**Sponsored by the Sisters of St. Benedict  
St. Joseph, Minnesota**

**Independently Incorporated in 1962 as a Non-Profit Institution**

**Licensed  
by the  
State of Minnesota**

**Fully accredited by the  
Joint Commission on  
Accreditation of Hospitals**

**Nationally approved for training  
nurses, medical technologists,  
x-ray technicians  
and nurse anesthetists**

**Member of the**

**American Hospital Association  
Catholic Hospital Association  
Minnesota Conference of Catholic Hospitals  
Minnesota Hospital Association**

**Minnesota Hospital Service Association  
National Conference of Catholic Charities  
St. Cloud Chamber of Commerce**

**Central Minnesota Planning Council  
for Health Facilities and Services**

**Affiliated with  
St. Cloud Area Vocational Technical School  
for training practical nurses**

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A REPORT

TO

MEDICAL STAFF

AND

EMPLOYEES

OF

ST. CLOUD HOSPITAL

## PRESIDENT OF THE BOARD . .

The Board of Trustees has completed its first year with lay members playing a significant role in its functions.

I am sincerely grateful to Mr. Ed Zapp, Mr. B. Howard Flanagan and Dr. E. LaFond for the generous and genuine manner in which they participated in the work of the Board.

I am grateful, too, to Mr. Gene Bakke, our first lay administrator, who takes his duties very seriously in laying before the Board the background needed for making judicious decisions and in implementing them when made.

Now with expanded and improved facilities available to the residents of the St. Cloud area, we look forward to an ever deeper commitment on the part of the hospital family to the enriching task of rendering high quality health care. To this end I am sure that we--Board, Medical Staff, personnel, sisters, students--give the best of ourselves and our resources.

*Mother Henrita, O.S.B.*

Mother Henrita, O.S.B.  
President, Board of Trustees



Mother Henrita, O.S.B.

## BOARD OF TRUSTEES

Mother Henrita, O.S.B.  
Dr. E. LaFond  
Sister Clyde, O.S.B.  
Sister Mary Patrick, O.S.B.  
Mr. E. Zapp  
Mother Richarda, O.S.B.  
Mr. B. Howard Flanagan

## FACILITIES AND PLANNING COMMITTEE

Gene Bakke, Chairman  
Mother Richarda, O.S.B.  
Dr. A. Rozycki  
Dr. H. Sisk  
Dr. S. Sommers  
Sister Mildred Ann, O.S.B.  
Sister Paul, O.S.B.  
Sister Colleen, O.S.B.  
Mr. Harry Knevel  
Mr. Thomas McLaughlin  
Mr. John Seckinger

THE ANNUAL REPORT MAKES US PAUSE . . . .



One of the benefits of preparing an annual report for any organization is that the process makes us pause and look back over the previous year's activities. Though perhaps superficial in the sense that it must be done in haste, it does give us some bearing on the direction in which we, as an institution, are headed.

The fiscal year 1967-68 was indeed a year of very intensive activity. To cite the more significant accomplishments creates a very impressive list.

\*The new southwest wing at a final cost of \$6,700,000 was, for all practical purposes, completed. This new facility will immeasurably increase our capacity to serve

the needs of the patient and the physician in the application of modern methods of diagnosis, treatment and care.

\*Contracts for the new northwest wing providing rehabilitation and extended care facilities were awarded. Scheduled for completion in 1970, this addition together with necessary expansion of dietary, engineering and medical record departments will cost approximately \$3,500,000.

\*The first capital fund campaign in the community of St. Cloud was conducted. While the goal sought for was not attained, almost \$900,000 was pledged to assist in the financing of the mental health center and facilities here at the hospital.

\*A program of management improvement aimed at defining NEEDS-OBJECTIVES-WORK was embarked upon with the active involvement of the Board of Trustees, sponsoring body, medical staff, hospital personnel and the civic community that will establish an ongoing effort to focus attention on and develop programs to meet the total health needs of the community.

\*Reorganization of the hospital administrative structure with the appointment of divisional heads to assume line responsibility for specific areas of activity.

\*Creation of new departments of Admissions, Spiritual Care, Social Service, and Public Relations and Communications.

\*Survey and full accreditation of the School of Nursing by the National League for Nursing until 1974.

\*Survey and full accreditation of the hospital by the Joint Commission on Accreditation of Hospitals until 1971.

While these mark the more significant events of the past year, they by no means constitute the totality of activity of the hospital. They are projects which required special and extra effort, superimposed upon the day-to-day responsibilities of rendering high-quality patient care.

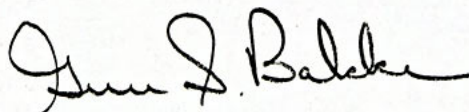
To accomplish all of this required outstanding and almost heroic effort on the part of many. The Board of Trustees, the officers and executive committee of the medical staff, the hospital administrative and management personnel, even civic leaders in the community made unselfish contributions of long hours and untiring effort. To say only "thank you" to all of these people seems totally inadequate.

In looking to the future it would appear that we are slowly reaching the point where our physical facilities will be totally adequate to meet the needs of the present and immediate future. By 1972 St. Cloud Hospital should be as fine a medical facility as can be found anywhere in the northwest.

It is now time that we turn our attention to the staffing and educational needs of the institution--to explore ways in which we might attract qualified personnel to join our team in greater numbers and to examine programs of education and training that will help to upgrade the competence of our fine staff of personnel to more effectively utilize the new facilities and techniques we will have available. New buildings and equipment are only bricks, mortar and steel until there are highly skilled and trained people to use them.

In conclusion I must express my deepest appreciation to Dr. Thomas G. Murn, Chief of Staff, for the tremendous contribution he made this past year. No administrator could have expected more from a man than he willingly gave.

To our administrative staff--Sister Paul, Harry Knevel, Sister Colleen, John Seckinger, Thomas McLaughlin, all department heads and the entire staff of personnel we owe a deep debt of gratitude for effort above and beyond the call of duty.



Gene S. Bakke  
Administrator

## THE CHIEF OF STAFF . . .



Dr. Thomas G. Murn

As I write this, we have used our new wing for its first few days. New routines and the geography of the new addition will become familiar; but with the strangeness of new surroundings, an awareness has come to me of the variety of services offered by our hospital, the numerous skills required of our staff, and the complexities of operating a general hospital. Our expanded hospital stands today as testimony to the dedication and involvement of the Sisters of the Order of St. Benedict in the lives of the people of our community.

In retrospect, the past year has been a valuable and interesting experience to me. Through participation in the Management Improvement Program of the St. Cloud Hospital, I have acquired some insight and basic knowledge regarding the administration of a hospital or any business. Through involvement with the Administrative Department of the hospital, I have seen the day-to-day administrative problems and the tech-

niques used in the administration of a hospital. The capabilities of the heads of the various divisions of the Administration Department have been reassuring to me. Friendships formed with the various people I have been associated with will be a continuing source of pleasure to my family and myself.

A recurring conclusion has been the vital necessity of close communication and cooperation between the medical staff, the hospital administration, and the Board of Trustees. The changes that have occurred in the composition of the Board and the hospital department of administration to me all seem to be necessary in view of the changing events in government and medical care. I believe changes are now necessary in the staff organization and the staff bylaws to fulfill our part in the broadening program of medical care offered by the St. Cloud Hospital.

I want to congratulate my successor, Dr. Ballantine, on his enthusiastic and immediate involvement in his new position. His novel suggestions for the staff organization and departmentalization show a knowledge of problems facing our staff and offers many paths of improvement in medical education,

enlargement of our medical staff, and active participation by a larger segment of the staff. The enthusiasm shown by the new staff appointees and the positive accomplishments already achieved in the short time of their appointments should assure a most successful year.

A handwritten signature in cursive script, appearing to read "T. G. Murn".

T. G. Murn, M.D.  
Chief of Staff

# M E D I C A L   S T A F F

## Honorary Medical Staff

Dr. H. Clark

## Active Medical Staff

Dr. C. Alden  
Dr. W. Autrey  
Dr. J. Ballantine  
Dr. B. Bancroft  
Dr. A. Barnett

Dr. J. Bauman  
Dr. F. Baumgartner  
Dr. J. Belshe  
Dr. L. Bendix  
Dr. P. Berger

Dr. J. Beuning  
Dr. M. Bozanich  
Dr. H. Brattensborg  
Dr. C. Brigham  
Dr. H. Broker

Dr. F. Brown  
Dr. R. Cesnik  
Dr. R. Cumming  
Dr. C. Donaldson  
Dr. E. Dziubinski

Dr. A. Espelien  
Dr. L. Evans  
Dr. J. Gaida  
Dr. G. Goehrs  
Dr. P. Halenbeck

Dr. J. Harbaugh  
Dr. D. Heckman  
Dr. P. Hedenstrom  
Dr. D. Higdon  
Dr. B. Hughes

Dr. D. Jaeger  
Dr. B. John  
Dr. R. Jones  
Dr. James Kelly  
Dr. John Kelly

Dr. W. Held

Dr. John Banovetz  
Dr. T. Dedolph  
Dr. J. Kline  
Dr. R. Stoltz

Dr. H. Koop

Dr. R. Koenig  
Dr. S. Koop  
Dr. G. Kvistberg  
Dr. E. LaFond  
Dr. G. Loeb

Dr. L. Loes  
Dr. T. Luby  
Dr. J. McNamara  
Dr. P. Moran  
Dr. R. Mueller

Dr. T. Murn  
Dr. R. Murray  
Dr. V. Neils  
Dr. J. O'Keefe  
Dr. J. Olinger

Dr. R. Petersen  
Dr. O. Phares  
Dr. S. Raetz  
Dr. W. Rice  
Dr. W. Richards

Dr. D. Ritchie  
Dr. A. Rozycki  
Dr. R. Salk  
Dr. E. Schmitz  
Dr. H. Sisk

Dr. J. Smith  
Dr. S. Sommers  
Dr. L. Stahn  
Dr. C. Stiles  
Dr. R. Thienes

Dr. C. Thuringer  
Dr. L. Veranth  
Dr. W. Wenner  
Dr. L. Wittrock  
Dr. J. Zeleny

## Associate Medical Staff

Dr. D. VanNostrand

## Consultant Medical Staff

Dr. R. Slanga

Dr. H. Berris  
Dr. M. Hurr  
Dr. C. Baker, Jr.  
Dr. L. Farber

## Courtesy Staff

Dr. J. McDowell

Dr. R. Kunert

## REPORT OF THE SECRETARY

The emerging role of the Chief of a Service as a man with real responsibilities for the quality of care on his service, the possibility of appointing a Medical Director, the construction that surrounded us, the fund drive and to cap it all, a survey by the Joint Commission on Accreditation of Hospitals occupied the thoughts and motivated the activities of physicians singly and in committees throughout the year.

The officers who led Medical Staff activities during the year were Dr. T. Murn, Chief of Staff; Dr. J. Olinger, Vice Chief of Staff; Dr. J. Smith, Secretary; and Dr. E. LaFond, past Chief of Staff; and other members of the Executive Committee, Drs. C. Thuringer, James H. Kelly and A. Barnett.

The position of the Medical Staff and the Chief of each Service was summed up by Dr. LaFond at a meeting of the Executive Committee as follows: The physician puts the patient in the hospital and he is in charge. So is the hospital. The doctor is in charge of the care the physician ordinarily gives. The hospital is in charge of the care the hospital ordinarily gives. If the doctor is negligent, he is responsible, but if his negligence is such that the hospital should have determined that he is poorly trained, then the hospital is responsible. We doctors are responsible for our patients as long as we treat them in a responsible fashion. When we no longer do, it becomes the Staff's duty to take over. "Hospital" is used here interchangeably with "Staff." The hospital will take action through the respective Chiefs of Service or committee if they are there and functioning. We now have to consider the Staff as a whole as the hospital. If a physician acts irresponsibly and the Staff does not act on it, the hospital will. If we have our Chiefs of Services empowered to take action backed up by the Staff and the Administration, the need for disciplinary action will be less and less frequent, but when they need power, it will be there.

The Executive Committee spent a very large amount of time trying to find an acceptable method of staffing the Emergency Room with physicians for patients who do not have a doctor. A special Staff meeting was held in October for this same purpose, but when the final vote was taken in June, 1968, all motion for change was lost and the system for calling doctors that has been used for many years still prevails.

Procedures for testing for alcohol under the Minnesota implied consent law were written and approved.

Policies for the Coronary Care Unit opened in September, 1967, were approved.

Numerous discussions on neurologic consultation service did not result in establishing this service during the year of this report, but it appears now that beginning in September, 1968, members of the Minneapolis Clinic will come here regularly once a week.

Revision of the complete text of the "Bylaws, Rules and Regulations" begun early in Spring, 1967, was postponed because of dissatisfaction with requirements for establishing qualifications for surgical privileges.

Preparations were made for the survey by the J.C.A.H. on June 20 and there was an excellent turnout of doctors at the luncheon for Dr. Wingett, the surveyor. We were pleased to receive word a few weeks later that the hospital is again accredited for the maximum period of three years.

Drs. R. Petersen, J. Ballantine and E. Schmitz were appointed to a committee with hospital and school of nursing personnel to study the future of the school of nursing and advise on the course it should take.

In order to keep the doctors informed about activities of the Executive Committee we began posting the agenda for meetings on the doctors' bulletin board several days in advance of the monthly meetings.

Dr. Barnett, Dr. Murn and Mr. Bakke were appointed to work with the Veterans Hospital on a televised medical educational program for which Federal funds are available.

The Executive Committee reviewed the monthly statistical report on professional work and was consistently pleased with the consultation and autopsy rates.

The MEDICAL RECORD COMMITTEE spearheaded implementation of the philosophy that Chiefs of Services should assume real leadership in their fields by designing a procedure whereby nurses with the help of the Chiefs can resolve difficulties in taking care of patients, and also by promoting conferences and meetings of "study groups" on patients treated in the hospital.

The following programs were presented by the study groups:

- Hyperthyroidism (and discussion on problems of medical practice)
- Review of Coronary Care Unit Patients
- Surgical Path Conference on Problems Presented by the Aged
- Clinical Path Conference on Urologic Problems
- Third Trimester Bleeding
- Vagaries of Diagnosis and Treatment of Ca. of the Uterus
- Roundtable on Modern Concepts of Treatment of Shock

The Chiefs of Services as the Record Committee experimented with methods of reviewing medical records. Reviewing charts in the Record Room was abandoned after a trial of several months. The procedure that was adopted was review in depth of fifteen charts for each of four doctors at the monthly committee meetings. The doctors were selected in alphabetical order and when the charts were reviewed, they were sent a letter containing the committee's comments and opinion.

The Bylaws were amended to require completion of medical records by fifteen days after discharge of the patient.

With the help of obstetrical department nurses routine orders for newborn infants were reviewed by the physicians and printed on the newborn record form.

A policy for use of oxytocic drugs was recommended to the Executive Committee which approved it.

Members of the Medical Record Committee were:

Chairman . . . . .	Dr. J. Olinger
Chief of Anesthesia .	Dr. J. Belshe
Chief of E.E.N.T. . .	Dr. S. Koop
Chief of Medicine . .	Dr. P. Moran
Chief of OB-Gynecology	Dr. E. Dziubinski
Chief of Orthopedics .	Dr. D. Jaeger
Chief of Pathology . .	Dr. M. Bozanich
Chief of Pediatrics .	Dr. D. Heckman
Chief of Radiology . .	Dr. P. Berger
Chief of Surgery . . .	Dr. E. Schmitz

The TISSUE COMMITTEE with Dr. Ritchie as Chairman held eleven meetings at which surgical cases and single blood transfusions were reviewed. The annual report of this committee indicates that generally very good surgical work is being done. The members of this committee were Drs. R. Cumming, R. Petersen, B. Hughes, J. Harbaugh, and S. Koop.

The UTILIZATION COMMITTEE with Dr. Phares as chairman reviewed a hundred charts at each meeting, particularly for justification for hospitalization. In addition the members rotated in reviewing reports on patients who were in the hospital thirty-five days whenever this occurred. The Bylaws were amended in June, 1968, to include the Utilization Committee as a standing committee of the Medical Staff. The plan for utilization review, method of implementation and forms used have been approved by the government inspector for Medicare.

This committee volunteered to give educational lectures to the nurses and students if they were asked. The Inservice Education Department was happy to hear this and the offer was accepted immediately. Attendance at the subsequent lecture series was very good.

Committee members were Drs. J. Ballantine, L. Loes, C. Stiles, H. Broker, E. Schmitz, B. John, R. Petersen and J. Gaida.

The physician members of the JOINT CONFERENCE COMMITTEE met with trustees quarterly to discuss questions that affect both groups in order to promote understanding of each other's viewpoint. The members of this committee are Mother Henrita, Sister Mary Patrick and Mr. Ed. Zapp of the Board, Dr. T. Murn, Dr. H. Sisk, Dr. J. Smith and Mr. Gene Bakke.

Activities of THE MEDICAL LIBRARY COMMITTEE and of the PHARMACY AND THERAPEUTICS COMMITTEE are included with their department reports.

Reports on the very small number of infections incurred within the hospital were sent regularly to Dr. Bozanich, Chairman of the INFECTIONS COMMITTEE. He saw no need for special corrective action and therefore the committee did not meet.

Two meetings with dentists were held to discuss appointment of dentists to the Medical Staff. Measures to include them as Staff members will be included in the revision of the Bylaws.

In addition to those already listed, membership of Medical Staff committees was as follows:

Medical Library: Dr. R. Murray, Chairman; Drs. J. Ballantine, D. Heckman, B. Bancroft, D. Jaeger, R. Salk, and James Kelly

Program: Dr. M. Bozanich, Chairman; Drs. G. Loeb and A. Espelien

Infections: Dr. M. Bozanich, Chairman; Drs. B. Bancroft, P. Moran, B. Hughes, and S. Sommers

Cardiac Care: Dr. H. Luby, Chairman; Dr. H. Sisk

Instrument Pool: Dr. E. LaFond, Chairman; Drs. S. Koop, O. Phares, D. Ritchie and E. Schmitz

Psychiatric Care Unit: Dr. H. Brattensborg, Chairman; Drs. P. Moran, G. Loeb, F. Baumgartner, J. McNamara and C. Alden

Credentials: Drs. P. Halenbeck, W. Richards, J. Beuning, R. Cesnik and E. Dziubinski

Patient Care: Drs. E. LaFond, T. Luby, E. Schmitz and G. Loeb with four members of the hospital personnel

Emergency and Outpatient Services: Dr. A. Barnett, Chairman; Drs. C. Brigham, V. Neils and B. John

Pharmacy and Therapeutics: Dr. D. Ritchie, Chairman; Drs. H. Brattensborg, W. Autrey, C. Heckman, F. Brown, R. Thienes and J. Zeleny

Disaster Plan: Dr. R. Cesnik, Chairman; Drs. H. Broker, S. Sommers, J. Smith, and J. Zeleny

Ethical Practices: Dr. J. O'Keefe, Chairman; Drs. W. Wenner, P. Berger and C. Donaldson

Surgical Privileges: Drs. J. Gaida, R. Petersen, R. Koenig, F. Brown, P. Hedenstrom, J. Harbaugh, J. Zeleny, R. Jones and O. Phares

All of these committees contributed to Medical Staff government and activity and to increased involvement of physicians in hospital administration.

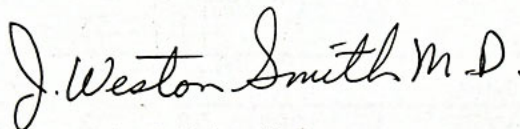
There was unusually little change in the Medical Staff census in 1967-1968. We welcomed Dr. R. Slanga, General Practice; Dr. W. Held,

Radiologist; and Dr. D. Van Nostrand, General Surgeon; to the Associate Medical Staff. Drs. D. Jaeger, A. Espelien and L. Stahn were appointed to the Active Medical Staff from the Associate Staff.

Dr. J. Kline moved from the Associate Staff to the Consultant Staff. Dr. W. Rice was reappointed to the Active Staff in June, 1968, because he plans to return here when he finishes his residency in Anesthesiology at the University of Minnesota on August 31, 1968.

Dr. D. Carter left Minnesota to practice in California and Dr. R. Mathison went to southern Minnesota. Dr. R. Kunert returned from the Armed Services to work here for a few months in Spring of 1968 but left permanently on June 30 for a residency in Pathology at the Mayo Clinic.

On June 30 there were 70 members on the Active Medical Staff, three on the Associate Staff, eight on the Consultant Staff, two on the Courtesy Staff and one on the Honorary Staff.

A handwritten signature in cursive script that reads "J. Weston Smith M.D.".

J. W. Smith, M.D.  
Secretary of the Medical Staff

DATA ON INPATIENTS DISCHARGED  
July 1, 1967 --- June 30, 1968

Service	Patients	Infections		Deaths			Autopsies		Consultations		Hosp. Days	Avg. Stay
		No.	%	No.	%	P.O.	No.	%	No.	%		
Medicine	3757			261	6.9%		109	41.7%	697	18.5%	30892	8.2 d.
Surgery	2408	8		53	2.2%	17	25	47.1%	519	21.6%	19933	8.3
Obstetrics												
Delivered	1773	3							35	2.0%	6662	3.8
Aborted	181			1	0.5%		1	100.0%	5	2.8%	427	2.4
Not delivered	266								7	2.6%	611	2.3
Gynecology	901	1		4	0.4%	2	1	25.0%	111	12.3%	5000	5.5
Ophthalmology	456								44	9.7%	2167	4.8
E.N.T.	1183								57	4.8%	3142	2.7
Urology	1144			17	1.5%	1	5	29.4%	285	24.9%	9737	8.5
Orthopedics	1483	5		20	1.3%	2	15	75.0%	412	27.7%	19091	12.9
Dermatology	41								18	43.9%	343	8.4
Pediatrics	894			7	0.8%		3	42.8%	50	5.6%	4138	4.6
Comm. disease	65								4	6.2%	415	6.4
Neurology	181			4	2.2%		1	25.0%	29	16.0%	1155	6.4
Psychiatry	186								35	18.8%	995	5.3
Tuberculosis	8			1	12.5%		1	100.0%	5	62.5%	48	6.0
Total excl. N.B.	14927	17		368	2.5%	22	161	44.0%	2313	15.5%	104756	7.02
Newborn	1779	1	.06%	23	1.3%	1	10	44.0%	10	0.56%	7224	4.06
ALL PATIENTS	16706	18	.11%	391	2.3%	23	171	44.0%	2323	13.9%	111980	6.7 d.

AGE DISTRIBUTION OF PATIENTS  
(excluding newborn)

	1967	1968
0 - 2	639	570
2 - 14	1810	1819
14 - 30	3577	3575
30 - 40	1679	1695
40 - 50	1636	1568
50 - 60	1633	1601
60 - 65	794	781
65 - 70	880	987
70+	2212	2331

	1967	1968
Male patients	6993	7075
Female patients	9758	9631

	1967	1968
Patients from St. Cloud	7398	7272
Other patients	9353	9434

	1967	1968
Catholic patients	11483	11366
Other patients	5268	5340

	1967	1968
Discharged alive	16371	16315
Deaths under 48 hr.	110	101
Deaths over 48 hr.	270	290

Stillborn	25	17
-----------	----	----

PATIENTS WITH CARCINOMA DISCHARGED

Service	1967	1968
Medicine	79	79
General Surgery	132	137
Gynecology	42	51
Neurology	--	--
Orthopedics	3	2
Eye	1	2
Urology	76	102
E.N.T.	12	10
Pediatrics	--	--
Dermatology	--	--

Single blood transfusions:	194	171
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DISCHARGED INPATIENTS UNDER 65  
July 1, 1967 --- June 30, 1968

Service	Patients	Infections		Deaths		P.O.	Autopsies		Consultations		Hosp. Days	Avg. Stay
		No.	%	No.	%		No.	%	No.	%		
Medicine	2184			65	3.0 %		41	63.0%	383	17.5%	13436	6.2 d.
Surgery	1901	2		15	0.79%	4	10	66.7%	347	18.3%	12561	6.6
Obstetrics												
Delivered	1773	3							35	2.0%	6662	3.8
Aborted	181			1	0.5 %		1	100.0%	5	2.8%	427	2.4
Not delivered	266								7	2.6%	611	2.3
Gynecology	831	1		3	0.36%	2	1	33.3%	90	10.8%	4284	5.2
Ophthalmology	237								19	8.0%	859	3.6
E.N.T.	1134								48	4.2%	2843	2.5
Urology	605			6	0.99%		2	33.3%	131	21.7%	3396	5.6
Orthopedics	1180	1		7	0.59%	1	7	100.0%	288	24.4%	13171	11.2
Dermatology	30								15	50.0%	243	8.1
Pediatrics	894			7	0.8 %		3	42.8%	50	5.6%	4138	4.6
Communicable	59								4	6.8%	385	6.5
Neurology	165			3	1.81%		1	33.3%	23	13.9%	995	6.0
Psychiatry	163								27	16.6%	729	4.5
Tuberculosis	6								3	50.0%	32	5.3
Total excl. N.B.	11609	7		107	0.92%	7	66	61.7%	1475	12.7%	64772	5.6
Newborn	1779	1	.06%	23	1.3 %	1	10	44.0%	10	0.56%	7224	4.06
ALL PATIENTS	13388	8	.06%	130	0.97%	8	76	58.4%	1485	11.1%	71996	5.4 d.

Male	5373	St. Cloud	5968	Catholic	9437
Female	8015	Other	7420	Other	3951

DISCHARGED INPATIENTS OVER 65  
July 1, 1967 --- June 30, 1968

Service	Patients	Infections		Deaths		P.O.	Autopsies		Consultations		Hosp. Days	Avg. Stay
		No.	%	No.	%		No.	%	No.	%		
Medicine	1573			196	12.5%		68	34.7%	314	19.9%	17456	11.1 d.
Surgery	507	6		38	7.5%	12	15	39.5%	172	33.9%	7372	14.5
Gynecology	70			1	1.4%				21	30.0%	716	10.2
Ophthalmology	219								25	11.4%	1308	5.9
E.N.T.	49								9	18.4%	299	6.0
Urology	539			11	2.0%	1	3	27.2%	154	28.6%	6341	11.8
Orthopedics	303	4		13	4.3%	2	8	61.5%	124	40.9%	5920	19.5
Dermatology	11								3	27.2%	100	9.1
Communicable	6										30	5.0
Neurology	16			1	6.3%				6	37.5%	160	10.0
Psychiatry	23								8	34.8%	266	11.6
Tuberculosis	2			1	50.0%		1	100.0%	2	100.0%	16	8.0
TOTAL	3318	10	.30%	261	7.9%	15	95	36.4%	838	25.3%	39984	12.1

Male	1702	St. Cloud	1304	Catholic	1929
Female	1616	Other	2014	Other	1389

# OCCUPANCY STATISTICS

Patients at midnight on June 30, 1967 . . . . .	270
Inpatient admissions, July 1, 1967 to June 30, 1968 . . . . .	14,964
Newborn . . . . .	1,774
Total number of patients given care . . . . .	<u>17,008</u>

Deaths . . . . .	391
Inpatients discharged . . . . .	16,315
Patients at midnight June 30, 1968 . . . . .	<u>16,706</u>
	302

Daily average number of inpatient discharges and deaths . . . 46

Daily average number of outpatients . . . . . 76

<u>Adults and children</u>	<u>1966</u>	<u>1967</u>	<u>1968</u>
Patient days	96,303	100,943	104,439
Average daily census	264	277	285
% of occupancy	88%	92%	95%
Average stay (days)	6.6	6.9	7.0
Bed complement	300	300	300
<u>Newborn</u>			
Patient days	8,320	7,423	7,236
Average daily census	23	20	20
% of occupancy	51%	45%	44%
Average stay (days)	4	3.9	4.06
Bassinet complement	45	45	45
<u>Outpatients</u>			
Emergency	4,195	4,596	4,865
Other	<u>21,813</u>	<u>22,349</u>	<u>23,062</u>
	26,008	26,945	27,927

# MEDICAL AUDIT 1967 -- 1968

## Minimum Standards for Hospital Accreditation\*

Average bed occupancy, adults and children: 285	<u>95%</u>	80% is top limit for efficient bedside care
Average bed occupancy, newborn: 20	<u>44%</u>	
These percentages are based on the hospital's adult and pediatric bed capacity of 300 beds, and a newborn capacity of 45.		
Average days' stay, adults and pediatrics:	<u>7.02 days</u>	6 to 10 days
By service: Medicine	8.2 days	
General Surgery	8.3 days	
Obstetrics, delivered	3.8 days	
Obstetrics, not del'd	2.3 days	
Obstetrics, aborted	2.4 days	
Gynecology	5.5 days	
Ophthalmology	4.8 days	
Otorhinolaryngology	2.7 days	
Urology	8.5 days	
Orthopedics	12.9 days	
Communicable diseases	6.4 days	
Dermatology	8.4 days	
Neurology	6.4 days	
Psychiatry	5.3 days	
Tuberculosis	6.0 days	
Pediatrics (Children Medical)	4.6 days	
Average days' stay, newborn	<u>4.06 days</u>	
Ratio of all deaths to all discharges:	<u>2.3%</u>	4% is maximum
Autopsy rate: (171)	<u>44%</u>	20% is minimum
Postoperative death rate (within 10 days of surgery): This is the number of deaths compared with all in-patients who had surgery exclusive of proctoscopy and obs. cystoscopy. (6360 patients, 23 deaths)	<u>.36%</u>	1% considered excessive
Anesthesia deaths:	<u>None</u>	Expected mortality--about 1:5,000
Maternal deaths: (pregnancy at 4 months)	<u>1</u>	.25% considered high
Ratio of instances of puerperal morbidity to total number of patients delivered: (1774 deliveries, 2 cases of puerperal morbidity)	<u>.11%</u>	2% is maximum
Cesarean sections: 56 Ratio to total deliveries:	<u>3.2%</u>	Not over 3% to 4%
Ratio of deaths of newborn over 1,000 grams to all newborn over 1,000 grams: (1764 viable births, 14 deaths).	<u>0.8%</u>	Not over 2%
Consultation rate:	<u>13.9%</u>	

\*These are the standards used by the Joint Commission on Accreditation of Hospitals in its program of surveying and accrediting hospitals. They are based on national averages for hospitals in the United States.

# FINANCIAL REVIEW

## INCOME

### A. FROM SERVICES TO PATIENTS

NURSING CARE, DIETARY AND  
ROOM SERVICES  
\$3,228,900

OPERATING AND DELIVERY ROOMS  
\$ 576,600

ANESTHESIA AND OXYGEN  
\$ 265,700

RADIOLOGY  
\$ 569,800

LABORATORIES AND BLOOD BANK  
\$ 669,000

CENTRAL MEDICAL SUPPLY  
\$ 280,700

DRUGS AND MEDICATIONS  
\$ 428,900

PHYSICAL THERAPY, BMR, ECG  
\$ 227,100

SUNDRY ..... \$77,900

LESS FREE CARE TO INDIGENT  
PATIENTS AND ALLOWANCES TO  
BLUE CROSS AND MEDICARE

\$6,324,600

51%

9%

4%

9%

11%

4%

7%

4%

1%

\$ 408,500

\$5,916,100

### B. OTHER INCOME

SCHOOL OF NURSING 161,800

MISCELLANEOUS SOURCES 275,900

TOTAL INCOME ..... \$6,353,800

## EXPENDITURES

PERSONNEL SALARIES AND FRINGE  
BENEFIT COSTS  
\$4,022,400

63%

SUPPLIES AND SERVICES  
\$1,577,600

25%

DEPRECIATION ..... \$127,100

2%

BAD DEBTS ..... \$29,800

1%

FOR NEW FACILITIES AND EQUIP-  
MENT IN PRESENT BUILDING  
\$ 319,800

5%

FOR NEW FACILITIES .. \$277,100

4%

TOTAL EXPENDITURES ..... \$6,353,800



JOHN SECKINGER  
CONTROLLER

# DEPARTMENT OF ANESTHESIOLOGY

	<u>1967</u>	<u>1968</u>
Anesthetics given in O.R. and X-ray:		
Intravenous agents . . . . .	482	158
Inhalation agents . . . . .	3,606	4,059
Regional anesthetics . . . . .	1,189	1,419
Anesthetics given in Delivery Rooms:		
Chloroform . . . . .	432	225
Nitrous oxide . . . . .	405	47
Ether only . . . . .	2	--
Spinal . . . . .	16	10
Trilene . . . . .	2	2
Penthrane . . . . .	884	1,349
Inhalation Therapy Service:		
Hyperventilation treatments . . .	1,224	579
IPPB treatments . . . . .	10,579	10,566
Hydrojet treatments . . . . .	280	312
Croupette days . . . . .	1,054	1,083
Oxygen tent days . . . . .	319	623
Oxygen by catheter (patients). . .	1,529	2,071
Heated Aerosol treatments . . . .	50	108
Bird or Bennett used continuously (patients) . . . . .	--	197
Bennett treatment . . . . .	--	2,675
Cubic feet of oxygen purchased excluding mixtures . . . . .	740,151	800,808

4,969 patients received an average of 1 hour and 12 minutes of nursing care in the Postanesthesia Recovery Room. 386 patients received postanesthesia care in the Special Care Unit and 290 patients were taken directly from the operating room to their nursing units.

Statistics, particularly raw statistics about our Anesthesia Department, paint a picture in black and white that diminishes appreciably the full color afforded by daily involvement in the tough struggle of safely separating patients from the painful stimuli of surgery and childbirth. To realize the total advantages of an active surgical anesthesia commitment, we now have three full-time anesthesiologists, four full-time registered nurse anesthetists, and four senior student nurse-anesthetists. Long-planned and orderly devices for expansion include another anesthesiologist, Dr. William Rice, who joins our department this September, and five freshman student nurse anesthetists. Miss Eileen Stafford, Director of Nurse Anesthetists and our School of Nurse Anesthesia, continues her usual fine job in organization, teaching, and the myriad of details of supplies, schedules, and inter-departmental conferences.

The major thrust of providing safe anesthesia must depend upon knowing as much about a patient's condition during anesthesia administration as we possibly can. To this end, new equipment has been acquired to bring anesthesia machines up to date and allow maximum

monitoring of as many parameters as we can. Two more cardioscopes are already in use prior to the move to the new unit expected in August.


The continuing pattern of upgrading our total care has resulted in establishing the use of Innovar this past year as a useful intravenous technique in diagnostic endoscopy, supplemental to nerve blocks of many kinds, and a complete method of anesthesia when combined with muscle relaxants. Additional technical advances include the utilization of 25 gauge spinal needles rather than the larger 22 gauge needles for spinal anesthesia to reduce even further the possibility of post-spinal headaches. Explosive anesthetic agents have been relegated to a "history only" status as we have effectively established that there is no justification in assuming this hazard in a well-trained department of Anesthesiology, well-versed in the use of all modern anesthetics.

The careful training given our nurse anesthetists in the use of Penthrane has made it possible for this much safer agent to gradually supplant the archaic and dangerous drug Chloroform for analgesia in childbirth. We in Anesthesia appreciate the confidence the obstetricians place in our judgment as we seek to remove from standard usage agents known to produce pathophysiologic problems.

Change has not touched morning preoperative conferences with Anesthesiologists and nurse anesthetists and students. All gather at 7:15 A.M., hopefully alert, to discuss potential anesthesia problems of the day, chide anyone who has been lax in our long struggle for excellence and to disseminate information about recent meetings, articles concerning anesthesia in our journals and occasionally to relate some significant touch of humor or pathos gleaned from patients on our preoperative rounds.

Much as the rest of the services, we have been and are involved in planning the move to the new addition of the hospital, and our subsequent function there and around the hospital. We anticipate this opportunity and have all cooperated to bring our part to fulfillment. We see a clear need for a definite "respiratory care unit" in our hospital as well as a ward where all clean preoperative patients would be admitted and prepared for surgery undisturbed by the rest of the hospital patients.

Many people in the practice of anesthesiology find it either a case of panic or boredom, but for us it is a running challenge to cheat morbidity and mortality among those patients for whom we are so exquisitely responsible when we endeavor by chemical, physical, emotional and intellectual means to control pain. We believe we progress, but look forward to vast improvement.

  
J. C. Belshe, M.D.  
Chief of Anesthesiology

## CLINICAL AND PATHOLOGICAL LABORATORIES

1967 -- 1968

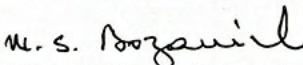
A major preoccupation for the Laboratory Department this past year has been watching with eager anticipation the step by step development of the new laboratory facility in the hospital wing now being completed for occupancy in August, 1968. The lab actually anticipated the advantages promised by this new facility with the installation in March, 1968, of two single-channel auto-analyzers that were originally planned for the new department. Since March, we have been using our "autos" for all blood urea nitrogen and blood glucose procedures and have found them accurate, consistent and efficient in obtaining results. With this new procedure we have announced to the Medical Staff that normal values for blood glucose are now 60 to 90 mg% instead of 70 to 100 mg% which was normal value for the manual method used previously. The BUN normal value remains the same in the automated procedure. It is 10 to 15 mg%.

The P.B.I. autoanalyzer has been in operation since November, 1967. The P.B.I. test is run daily in our laboratory. Our test results are carefully checked each day with both standards and controls, and show consistently good performance. The normal value for the P.B.I. test is 4 to 8 mcg%.

The Flame Photometer which was purchased last year, was further enhanced in its performance by the purchase of an auto-dilutor. Now we are able to obtain a higher degree of consistency and duplication of results in our sodium and potassium determination since the auto-dilutor allows for more accuracy in pipetting both serum and reagents for these tests.

Eight students completed their training in Medical Technology this past year. Seven students are currently enrolled. Three students will begin their internship on September 23, 1968.

The laboratory statistical report for the year again shows an increase over the past year. It goes without saying that we eagerly await the opening of the new lab...to allow us to expand physically so that we may more adequately handle this ever increasing amount of laboratory work.

  
Milosh Bozanich, M.D.  
Chief of Clinical and Pathological  
Laboratories

# BACTERIOLOGY DEPARTMENT . . . 10,184

## Cultures:

Blood . . . . .	399
Bronchi . . . . .	86
Cystoscopic . . . . .	189
Ear . . . . .	26
Eye . . . . .	19
Fungus . . . . .	98
Nose . . . . .	410
Spinal fluid . . . . .	55
Sputum . . . . .	526
Stool . . . . .	372
Tuberculosis . . . . .	284
Throat . . . . .	573
Urine . . . . .	2,124
Vaginal . . . . .	9
Wound . . . . .	245
Other . . . . .	377

AFB stain . . . . .	273
Bacteriology special . . . . .	15
Eosinophil . . . . .	7
Fungus stain . . . . .	36
Gram stain . . . . .	248
Malarial smear . . . . .	5
NOH smear . . . . .	13
Ova & parasites . . . . .	187
PKU . . . . .	1,745
Sensitivities . . . . .	1,824
Skin test . . . . .	26
Special stains . . . . .	12
Wet mount . . . . .	1

# BLOOD BANK DEPARTMENT . . . 17,840

ABO Group . . . . .	3,107
Blood, 500 cc. . . . .	2,273
Blood, packed cells . . . . .	876
Blood, pediatric unit . . . . .	11
Blood bank special . . . . .	34
Crossmatch . . . . .	6,944
Direct Coombs . . . . .	443
Donors . . . . .	328
Genotype . . . . .	10
Indirect Coombs . . . . .	60
Plasma transfusions . . . . .	64
Phlebotomy . . . . .	21
Rh antibody titer . . . . .	106
Rh type . . . . .	3,551
Service, misc. . . . .	12

# CHEMISTRY DEPARTMENT . . . 26,923

Acetone, blood . . . . .	17
Alcohol, blood . . . . .	21
Alcohol, urine . . . . .	1
Aldolase . . . . .	2
Ammonia . . . . .	1
Amniocentesis . . . . .	31
Amylase, blood . . . . .	588
Amylase, urine . . . . .	13
Barbiturate . . . . .	7
Bilirubin . . . . .	1,264
Bilirubin, body fluid . . . . .	1
Bromide . . . . .	9
Bromsulfalein (BSP) . . . . .	212
Calcium, blood . . . . .	619
Calcium, urine . . . . .	15
Carbon monoxide . . . . .	10
Carotene . . . . .	16
Ceph. chol. floc. . . . .	192
Chlorides, blood . . . . .	1,467
Chlorides, sweat . . . . .	51
Cholesterol . . . . .	1,072
CO <sub>2</sub> Combining power . . . . .	1,377
Creatinine, blood . . . . .	221
Creatinine, phosphokinase . . . . .	7
Creatinine, urine . . . . .	6
Electrophoresis, hemoglobin . . . . .	11
Electrophoresis, protein . . . . .	110
Glucose, blood . . . . .	5,465
Glucose tolerance . . . . .	148
Glucose tolerance (5 hrs.) . . . . .	5
Icterus Index . . . . .	20
Iron, total . . . . .	73
Iron binding capacity . . . . .	49
I.V. Tolbutamide . . . . .	5
LDH . . . . .	112
Lead . . . . .	1
Lipase . . . . .	7
Lipids, total . . . . .	3
Magnesium . . . . .	2
Methemoglobin . . . . .	4
pH, blood . . . . .	289
PCO <sub>2</sub> . . . . .	289
Phosphatase acid . . . . .	245
Phosphatase alkaline . . . . .	845
Prostatic fraction . . . . .	14
Phosphorus . . . . .	391
Potassium, blood . . . . .	1,814
Potassium, urine . . . . .	7
Protein A/G ratio . . . . .	426

## CHEMISTRY DEPT. cont'd

Protein Bound Iodine . . .	774
Salicylate . . . . .	8
Sodium, blood . . . . .	1,656
Sodium, urine . . . . .	5
Special chemistry tests	125
Special procedures . . .	5
Sulfa level . . . . .	1
T-3 . . . . .	91
Thymol turbidity . . . .	138
Thyroxin binding globulin	13
Transaminase, SGOT . . .	1,784
Transaminase, SGP . . .	32
Transaminase, spinal fl.	1
Triglycerides . . . . .	26
Uric acid . . . . .	563
Urea Nitrogen blood . . .	4,143
Vitamin A . . . . .	1
Vitamin B-12 . . . . .	1
Zinc turbidity . . . . .	1

## CLINICAL LABORATORY DEPARTMENT 122,198

Acetone, urine . . . . .	17,033
Albumin, urine . . . . .	17,051
Basal metabolism . . . .	202
Bile pigments . . . . .	13
Blood loss . . . . .	621
Calcium . . . . .	1
Cystine . . . . .	10
Fat stain . . . . .	20
Fat quantitative . . . .	16
Fecal fat . . . . .	1
Fecal fat, quantitative	1
Gastric analysis . . . .	135
Glucose, urine . . . . .	17,025
Max. breathing cap. . . .	28
Microscopic, urine . . .	17,163
Occult blood, stool . . .	828
Occult blood, urine . . .	17,027
Ova & parasites . . . . .	6
pH, urine . . . . .	17,083
Porphyrim, stool . . . .	12
Porphyrim, urine, qual.	7
Porphyrim, urine, quant.	4
Pregnancy tests . . . . .	359
Protein, total, urine . .	43
PSP . . . . .	9
Salicylates, urine . . . .	1
Semen analysis . . . . .	8
Serotonin, qual. . . . .	23
Sp. gravity, urine . . . .	17,040
Stone analysis . . . . .	46
Sulfa, urine . . . . .	1
Tubeless gastric . . . .	33
Urobilinogen, stool . . .	11

## CLINICAL LABORATORY DEPT. cont'd

Urobilinogen, urine . . . .	1
Vital capacity . . . . .	135
Urinalysis, special . . . .	190
Trypsin . . . . .	1
Tests sent out . . . . .	1

## HEMATOLOGY DEPARTMENT . . . . . 98,823

Capillary clotting . . . . .	331
Cell indices, blood . . . .	51
Clot retraction . . . . .	16
Differential . . . . .	18,179
Duke bleeding time . . . .	417
Eosinophil, total . . . . .	8
Erythrocyte count . . . .	37
Fibrinogen, qual. . . . .	35
Fragility, blood, cap. . . .	16
Fragility, osmotic RBC . . .	2
Hematology special tests . .	64
Hematocrit . . . . .	21,546
Hemoglobin . . . . .	24,711
L.E. clot smear . . . . .	152
Lee White clotting time . .	677
Leucocyte count . . . . .	19,014
Partial thromboplastin . . .	583
Platelets . . . . .	507
Prothrombin consumption . .	3
Prothrombin time . . . . .	7,262
Reticulocyte count . . . .	187
Sedimentation rate . . . .	5,017
Sickle cell prep. . . . .	2
Smear for normoblasts . . .	1
Thromboplastin generation test . . . . .	5

## SEROLOGY DEPARTMENT

2,016

Agglutinations . . . . .	19
Antistreptolysin O titer . .	170
Brucella . . . . .	60
Cold agglutinin . . . . .	47
C-Reactive protein . . . . .	69
Cryoglobulins . . . . .	1
Heterophile titer . . . . .	303
Paratyphoid A . . . . .	57
Paratyphoid B . . . . .	56
Paternity test . . . . .	3
Proteus OX 19 . . . . .	37
R.A. test (Latex ag.) . . .	98
Rh antibody titer . . . . .	13
Serology special test . . .	6
Skin tests . . . . .	383
Typhoid H . . . . .	58
Typhoid O . . . . .	58
VDRL . . . . .	540
Virus, blood, stool, etc. . .	38

PATHOLOGY DEPARTMENT . . . . 12,659  
   Bone marrow study . . . . 103  
   Cytology, malig. cells . 5,274  
   Frozen section . . . . 541  
   H & E stain . . . . 351  
   Pap smear . . . . 437  
   Special stains . . . . 186  
   Tissues, gross . . . . 1,858  
   Tissues, micro & gross 3,909  
     Total sections 25,900

  Autopsies . . . . 232  
   Hospital deaths . . . . 170  
   Stillborn . . . . 5  
   Coroner's autopsies . . . 49  
   D.O.A. . . . . 5  
   Emergency Room deaths . . 3  
     Total sections 3,469

ELECTROCARDIOGRAMS . . . 5,153

EXERCISE ECG'S . . . . 27

RADIOISOTOPES . . . . . 248  
   Blood volume . . . . 11  
   Cr. 5" red cell mass . . 3  
   I-131 therapy . . . . 14  
   P-32 therapy . . . . 2  
   Red cell survival . . . . 1  
   Schilling B-12 . . . . 121  
   Thyroid . . . . . 96

SPINAL FLUID CELL COUNT . . . . 828  
   Cell count . . . . . 210  
   Chloride . . . . . 36  
   Colloidal gold . . . . . 55  
   Differential . . . . . 87  
   Erythrocyte count . . . . 66  
   Glucose . . . . . 126  
   Protein . . . . . 168  
   Serology . . . . . 80

OUTSIDE HOSPITAL TESTS . . . . 371  
   ASO titer . . . . . 5  
   Blood alcohol . . . . . 1  
   Chloride . . . . . 1  
   Cultures . . . . . 3  
   Differential . . . . . 1  
   Gross & microscopic tissue . 86  
   L.E. clot smear . . . . . 10  
   Ortho pregnancy test . . . . 1  
   Pap smear . . . . . 253  
   pH, PCO<sub>2</sub> . . . . . 3  
   Renal calculus . . . . . 1  
   Sensitivity . . . . . 2  
   Urine for Sudan fat stain . . 4

# RADIOISOTOPE LABORATORY

1968

RADIOIODINE	<u>1966-1967</u>	<u>1967-1968</u>
Number of New Tracer Studies	103	89
Number of Old Tracer Studies	6	13
Number of New Patients given treatment	5	8
Number of patients retreated	0	0
Total number of L-131 Uptakes	109	102
Total number of treatments	5	8
Total number of millicuries used in treatment	36.234 mc.	70.0 mc.

## RADIOPHOSPHORUS

Number of new patients given treatment	0	1
Number of patients retreated	1	1
Total number of patients treated	1	2
Total number of millicuries used	4 mc.	8 mc.

## RISA 1-125 BLOOD VOLUME STUDIES

Number of studies, new patients	8	9
Number of studies, old patients	1	2
Total number of studies	9	11

## RADIOACTIVE CHROMIUM RED CELL MASS AND SURVIVAL STUDIES

Red cell mass studies	0	3
Red cell survival studies	1	1

## COBALT 57 B 12 (SCHILLING) STUDIES

Number of new Cobalt 57 patients	60	68
Number of old Cobalt 57 patients	6	8
Number of new Cobalt 57 patients, intrinsic factor	25	35
Number of old Cobalt 57 patients, intrinsic factor	0	4

## ELECTROENCEPHALOGRAPHY

	<u>1966-1967</u>	<u>1967-1968</u>
Inpatients	235	301
Outpatients	186	143
	<u>421</u>	<u>444</u>

*Sister Arles O. S. B.*

## DEPARTMENT OF MEDICINE

1968

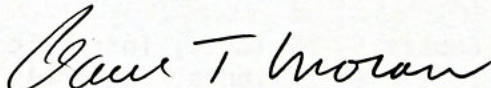
The Department of Medicine was pleased to initiate the Coronary Care Unit operation in the hospital in September, 1967. This unit has proved to be invaluable in the care of the acute coronary patient. In addition, numerous patients with severe rhythm disturbances were cared for under direct monitoring in this unit. The highly trained and skilled nursing care which has developed over the course of the year has been very admirable. There will be a continuing need for more coronary care nurses to meet the demand of the new, expanded, four-bed facility expected to open in 1968.

Emergency treatment and resuscitation on the ward has been facilitated by standardized emergency drugs and treatment trays located on all wards and patient care areas. Development of a portable bedside resuscitation unit ("Dr. Blue system") is under consideration and will hopefully be operational in the near future.

Medical charts were reviewed regularly and generally found to be of satisfactory quality. Certain consistent areas where an improvement is recommended is in more detailed progress notation and adequate notation of physical findings to support provisional diagnosis.

Talks were initiated in an effort to facilitate neurologic consultation in the St. Cloud Hospital with The Minneapolis Clinic. Such services would hopefully give both inpatients and outpatients the benefit of a neurologist at a local level without the necessity of time-consuming trips to other areas.

The idea of a full-time medical director has been considered over the past few months. It is my opinion that such a position is not only advisable, but also a necessity because of the increasing complexity of hospital operation and the increasing demands being placed on the hospital staff for assistance in the hospital environment. Such a position would greatly expedite liaison between staff and administration and could more effectively channel resources toward a given goal.

  
Paul A. Moran, M.D.  
Chief of Medicine

D E P A R T M E N T O F O B S T E T R I C S A N D G Y N E C O L O G Y	Mothers delivered . . . . .	1774
	Spontaneous . . . . .	1439
	Forceps . . . . .	234
	Breech or manual . . . . .	45
	Cesarean section . . . . .	56
	Maternal deaths . . . . .	1
	Puerperal morbidity, cause undetermined	2
	Postpartum infections, cause undetermined	1

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Total live births . . . . .	1774
Viable (over 1000 grams) . . . . .	1764
Non-viable by weight . . . . .	10(1 lived!)
All newborn deaths . . . . .	23 or 1.3%
Deaths of babies over 1000 gm. . . . .	14 or .8%
Autopsy rate (10) . . . . .	44.0%
Stillbirths . . . . .	17
Autopsies on stillbirths (3) . . . . .	18.0%
Twin births . . . . .	21
Triplet births . . . . .	0
Male infants discharged . . . . .	937
Female infants discharged . . . . .	842
Infections . . . . .	2
Weight of largest baby that lived: 11# 10 oz.	
Weight of smallest baby that lived: 1# 15 oz.	

The above data except total live births are on discharged patients.

1967-1968 was a year of stabilization in the Department of Obstetrics. The birth rate most notably in 1968 did not continue the decline noted elsewhere throughout the country. A partial explanation for this is the increasing size of our community. Statistically the incidence of Cesarean sections and the perinatal and maternal morbidity and mortality rates compare with those in the better centers throughout the United States. I think this reflects the quality of obstetrical care in our community.

There have been several fine departmental and intradepartmental conferences in the past year, and it is our hope that we can see a regular conference schedule evolve in the ensuing years for the mutual benefit of the staff.

The most significant change in the past year has been the availability of Rho-Gam. As of June 1, 1968, the Federal Drug Administration released

this preparation for use by the medical profession, and it is anticipated that its use heralds the onset of a new era in the treatment of Rh disease.

The grand old lady of the Department of Obstetrics, Sister Cunegund, can be seen daily at her desk. It is our hope that she may continue to be active in the department for many years to come.

The obstetrical conferences for new parents conducted by the nursing staff have enjoyed a good year of attendance. These conferences have been well received by the public. It is felt that they contribute to the overall care of the prenatal patient.

1967-1968 has also been a year of anticipation with the new wing of the hospital nearing completion. There will not only be physical changes within the department to contribute to the more efficient care of the patient, there will also be initiated a program of "living in" for the mothers and babies on a voluntary basis.

I would also like to express my sincere thanks to the Staff and to the professional and non-professional personnel in the Department of Obstetrics for the opportunity to have worked with them, and for the cooperation and consideration they have shown throughout the past year.

A handwritten signature in dark ink, appearing to read "E. H. Dziubinski", with a long, sweeping flourish extending to the right.

E. H. Dziubinski, M.D.  
Chief of Obstetrics-Gynecology

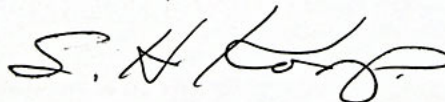
## DEPARTMENT OF OPHTHALMOLOGY AND OTOLARYNGOLOGY

There were 456 operations primarily on eyes compared with 425 last year and 992 cases of ear, nose and throat surgery compared with 964 in 1967. The operating microscope is being used more in otology and in ophthalmology, and plans are being made to incorporate the operating microscope with the direct laryngoscope.

It is anticipated that the arrival of cobalt therapy both for treatment of head and neck malignancies and also for preoperative irradiation will increase the number of patients in this service because now many patients are being sent to other cities for this kind of treatment.

The average stay for a patient on the Ophthalmology Service is 4.8 days and for the E.N.T. service it is 2.7 days. This includes children cared for on 4 South as well as adults usually on 3 North.

With an increasing amount of surgery being done we see a problem in the future relative to scheduling, but we trust the O.R. Happiness Committee to find a happy solution.



Severin Koop, M.D.  
Chief, Ophthalmology and Otolaryngology

## DEPARTMENT OF ORTHOPEDICS

The Orthopedic Department has had another active year with an average patient count of 46 and the acquisition of some new materials. There have been no radical changes in procedures or care. Duties of the Chief of Orthopedics were extended to include responsibility for the Physical Therapy Department.

New material includes nylon rope to assure more secure skeletal traction. A new type of gel pad to protect heels and other prominences will eventually be available. Circle beds are used frequently by orthopedic patients and more of such beds may be needed. Physical Therapy is evaluating new types of wheelchairs which will expedite care and transport of orthopedic patients.

Since orthopedic patients frequently require prolonged hospitalization, implementation of a corrective and occupational therapy program should and will be considered.

From a clinical standpoint one entity seen frequently in orthopedic patients is embolization, both of fat and thrombi. Measures to prevent these phenomena, as well as their recognition and treatment, will require our constant vigilance.

The nurses, orderlies, aides and ancillary workers on 4 North are to be commended for their work and that extra effort put forth which orthopedic patients so often require.

We await patiently new facilities, which will further expedite and improve orthopedic care.

*Dwight E. Jaeger M.D.*

Dwight E. Jaeger, M.D.  
Chief of Orthopedics

## D E P A R T M E N T   O F   P E D I A T R I C S

There were 570 patients under two years of age and 1,819 between the ages of two and fourteen years admitted to the Pediatrics Department as inpatients in the past year. These children were given 9,438 days of care, a decrease of 1,230 days from 10,668 in 1967. The average length of stay was 3.9 days.

The number of patients in each clinical classification this year and last year is as follows:

	<u>1967</u>	<u>1968</u>		<u>1967</u>	<u>1968</u>
General Medicine	934	894	Eye	110	124
General Surgery	308	333	E.N.T.	689	698
Gynecology	6	3	Communicable	31	20
Orthopedics	163	147	Neurology	73	51
Urology	125	109	Psychiatry	2	2
Dermatology	8	8	Tuberculosis	--	--

It is to be noted that the average length of patient stay has dropped from 4.4 days in 1967 to 3.9 days in 1968. No definite reason for this decrease in hospitalization time can be stated, however, it is my feeling that it is due to the realization by physicians that most children can be discharged after much shorter periods of hospitalization than we used to believe. This is especially true of postsurgical hospitalization and is also causing a trend to carry the child through the acute stage of a medical disease and follow him at home for his subacute stage. This is a trend that I would like to see continued because it allows more admissions for the acute stage of minor illnesses and consequently improved nursing care for the short period of time that a child is quite uncomfortable and may possibly develop complications if left at home.

Some time has been spent by our pediatricians and staff nurses in going over plans for our new unit which will have many changes and additions. The new unit will be located on 4 North and will include a three-bed Pediatric I. C.U. unit located by the nurses' station. The rooms will have windows to the hall for better observation.

At the close of the year the new nursery was just about to be opened. This area will be a great asset to the Pediatrics Department inasmuch as it is equipped with all of the latest recommendations of the Public Health Department and Pediatric Departments in hospitals throughout the country.

The department has received a rocking chair, play pen, books, fish and numerous toys from parents of patients and other individuals and organizations and also from the hospital. Two play-feeding tables were obtained.

I wish to thank the members of the Pediatrics nursing staff for a job well done. The nurses on 4 South have developed into a highly skilled team. Because of this the floor is run efficiently and I would like to take this opportunity to express my desire that the system of keeping a nurse on one floor rather than rotating her through all of the services is highly desirable.



D. C. Heckman, M.D.  
Chief of Pediatrics

# DEPARTMENT OF RADIOLOGY

The twelve-month period ending June 30, 1968, was highlighted by the arrival of Dr. Bill Held who joined the staff of the Radiology Department on July 1, 1967; and by construction of markedly enlarged radiological facilities to serve the medical staff and patients of the St. Cloud Hospital. The new department located on the first floor of the new wing is nearing completion at the time of this report and will provide expanded facilities designed both to increase our efficiency as well as to meet requirements of future growth of our medical community. Provisions have been made to include radioisotope scanning and cobalt therapy in our program.

Statistics covering work performed during the past year indicate a slight drop in the overall number of radiographic examinations in the face of increase of more specialized examinations such as fluoroscopy, and a 40% increase in the utilization of arteriographic procedures. A marked increase in the therapy load is expected following completion of the cobalt therapy installation about November 1.

	<u>RADIOGRAPHIC EXAMINATIONS</u>	<u>FLUOROSCOPIC EXAMINATIONS</u>	<u>ARTERIOGRAMS</u>	<u>RADIATION THERAPY</u>
1966-67	35,732	5,214	65	623
1967-68	35,436	5,470	103	722

Mr. Ervin Smith, R.T., Chief Technician of the X-ray Department, resigned June 15, 1968, in order to accept a similar position at St. Joseph's Hospital, Pocatello, Idaho. On July 15 we welcomed Mr. Harold Affeldt who came from St. Luke's Hospital, Fargo, North Dakota, to assume the duties of Chief X-ray Technician of St. Cloud Hospital.

Eight students completed the two-year course in x-ray technology at this hospital last September 1 and have subsequently passed their national registration examinations. Members of the faculty and the student body continue to broaden their experience through field trips to the Mayo Clinic in Rochester, St. Joseph's Hospital in St. Paul and the University Hospitals in Minneapolis during the past year, and through participation in the annual meeting of the Minnesota Society of Radiologic Technicians at Duluth last October and the national meeting of x-ray technologists at Los Angeles in May of 1968. Radiologists attended continuation courses in diagnostic radiology and radioisotope technics at the University of Minnesota and at the Mallinckrodt Institute in St. Louis as well as meetings of national societies during the past twelve months.

*Phil O. Berger*

Phil Berger, M.D.  
Chief of Radiology

## DEPARTMENT OF SURGERY

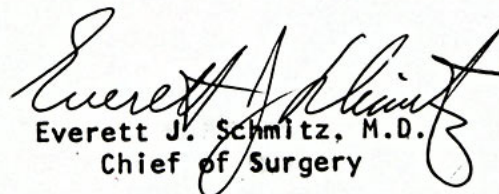
The year ending June 30, 1968, was another busy one for the department of surgery. The total number of procedures performed increased over 1967 with a definite trend toward increasingly complex procedures. This load was managed despite the fact that during much of this period our efforts were hampered by construction work in progress which involved parts of the operating suite and for several months left us without air-conditioning and with very little ventilation.

The move has finally been accomplished and work is going on in the new suite. Much of the minor surgery and all of the proctoscopy is now being done in the emergency department thus taking some of the strain from our operating facility and personnel. Regularly scheduled cases, however, now occupy most of the day time hours and the schedule remains open until well in the afternoon. The emergency cases after that frequently create quite a strain and I believe that we will soon have to consider having a second shift in some of the rooms to adequately handle this work.

An O.R. Happiness Committee has been developed which will attempt to solve problems peculiar to this department such as method of scheduling, allotment of time, rooms, and so forth.

The instrument pool has passed from the scene, ownership of the instruments now being vested in the hospital. The former instrument pool committee has been replaced by an instrument committee whose function will be to advise and make suggestions regarding the surgical armamentarium.

The contribution of the department of surgery to the function of this community and institution will continue to increase thus presenting new problems and challenges for Dr. C. Brigham who succeeds me as Chief of Surgery.

  
Everett J. Schmitz, M.D.  
Chief of Surgery

Summary of Operations Performed in the Year Ending June 30, 1968

	<u>Inpatients</u>		<u>Outpatients</u>		<u>Total</u>	
	<u>1967</u>	<u>1968</u>	<u>1967</u>	<u>1968</u>	<u>1967</u>	<u>1968</u>
<u>In the O.R.</u>						
General Surgery	2320	2369	291	276	2611	2645
Proctoscopy	921	966	59	80	980	1046
Gynecology	759	858	5	6	764	864
Urology	572	671	3	5	575	676
Observation cystoscopy	289	205	--	--	289	205
Orthopedics	422	495	2	5	424	500
Ophthalmology	397	428	28	28	425	456
Ear, Nose, Throat	944	970	20	22	964	992
Obstetrics	<u>219</u>	<u>227</u>	<u>--</u>	<u>--</u>	<u>219</u>	<u>227</u>
	<u>6843</u>	<u>7189</u>	<u>408</u>	<u>422</u>	<u>7251</u>	<u>7611</u>
<u>In the Nursery</u>						
Circumcisions . . . . .					882	863
<u>In the X-ray Department</u>						
Closed reduction with fixation . . . . .					262	203
Application of splints and casts without reduction . . . . .					473	405
Casts removed, no other treatment . . . . .					262	201

## NURSING SERVICE DEPARTMENT

The past year has proved to be a challenging, exciting and rewarding year for the Nursing Service Department. Many personnel from Nursing Service were involved in the growing plans of the new addition. This ranged all the way from selecting proper equipment, policies and procedures to meet the needs of the new areas to choosing the proper drapes and furniture for the new wing.

The pilot project that was started on 2 North with transcribers has blossomed to transcribers on every nursing station. Within the next year, we hope to have complete clerical coverage seven days a week from 7:30 a.m. until 10:00 p.m. Through this we hope to free the Head Nurse or Charge Nurse from the desk so she can better assume nursing responsibilities and supervision.

The staffing pattern was again evaluated with the help of Mr. Burl Drake, President, and Mr. James L. Flynn, Supervisor of Engineering, of Drake, Lindstrom, Champagne Associates, Inc. By working with this program, we hope to maintain proper staff for safe patient care.

New appointments in the Nursing Service Department within the past year were as follows:

Mrs. Eve Pearson	Night Supervisor
Mrs. Betty Turck	Evening Supervisor
Sister Pius	OB Supervisor
Miss Phyllis Burgmeier	CCU Head Nurse
Mrs. Patricia Baird	Emergency Room Head Nurse
Mrs. Rita Wocken	Intensive Care Head Nurse
Mrs. Geraldine Janson	3 North Head Nurse
Mrs. Dorothea Lindstrom	4 North Head Nurse
Mrs. Martha Smith	4 South Head Nurse
Sister Helaine	Mental Health Unit Head Nurse

Within the next year many changes will take place in the Nursing Service Department. The Emergency Room-Outpatient Department with ten examining rooms instead of one will be open. CCU and ICU will move to the new areas in the new wing, 3 South will become 4 - 5 - 6 West with 24 beds on each station. This will be operated as one nursing station and the staff will rotate among the three areas. The OB unit will move to 3 South.

Labor, Delivery Room and Nursery will be in the new wing and the 3 South station will be the postpartum area. Two new features as this area moves will be family-centered nursing and a recovery room for the newly delivered OB's. Part of the postpartum area will still have beds available for GYN patients. The new Mental Health Unit will also open this next year. Plans are now being made for in-service training for those staffing this area.

All in all, the past year has been exciting and the next year promises to be challenging and rewarding as new areas are opened and ideas, plans and dreams fulfilled. At the same time, we again will be involved with the new Extended Care Facility plans which should be ready in two years. The hospital is growing rapidly and Nursing Service with it. With God's help, we will meet the challenges of the future.

*Mrs. Constance Moline*

(Mrs.) Constance Moline, R.N.  
Director of Nursing Service

## DIETARY DEPARTMENT

Its employees think the dietary department the busiest place in the hospital. This may indicate prejudice but the yearly statistics show that there has been no lessening of activity. The total meals served this year were over 57,000 more than last year. 9,700 of this increase were served to patients, 20,000 to nursing students who no longer are preparing food in their residence lounges and the remaining 27,000 to additional employees and guests.

The larger percentage of modified diets is due partly to listing all diets as modified that occur in the modified section of the dietary manual. Previously some pureed, high carbohydrate and high protein diets were not tallied as modified.

Formula preparation again decreased as more prepared formulas were used.

	<u>This Year</u>	<u>Last Year</u>
Total meals served	558,070	500,952
Daily average	1,531	1,372
Meals served to patients	280,729	271,033
Daily average	769	743
Modified diet percentage	46.2%	31.1%
Other meals served	277,341	229,919
Daily average	759	630
Diet counseling	1,011	1,025
Ounces of formula prepared	57,414	75,455

### Projects

Throughout the year supervisors and department employees have worked in committees on the hospital and department objectives.

At their weekly meetings the dietary supervisors have studied results of patient questionnaires in a group effort to continue improvement in food service.

Tray favors were provided by the women of the hospital auxiliary for many of the holidays.

New equipment installed during this past year included a new Fresh-o-matic, broilers, deep fat fryer and two griddles. A new simpler coffee maker was installed in the patients' tray line.

Buffet service begun in January for many of the committee luncheons and dinner meetings was well accepted by the guests in addition to improving efficiency within the department. Other special events included the holiday dinner for doctors, Board of Trustees and administration;

the holiday buffets for employees and students; graduation dinners and receptions for the schools of nursing, x-ray and anesthesia; dinner for clergy of all faiths and hospital and school of nursing accreditation luncheons.

#### Education

Monthly in-service for dietary employees has stressed personal grooming, sanitation, tray service and dishwashing techniques.

Sister Generose and Jerry Knuesel, kitchen supervisors, attended a week-long workshop on Food Service Supervision in Chicago.

Nutrition classes were taught throughout the year to nurse aides by Sister Boniface. She also presented an orientation to dietary to RNs and LPNs.

Sister Boniface attended the 50th Jubilee meeting of the American Dietetic Association in Chicago. Sister Boniface and Mrs. Coyle attended a 3-day workshop on diet therapy. Sister Colleen, Sister Boniface, Mrs. Schoffman and Mrs. Coyle attended the fall Minnesota Dietetic Association meeting in Rochester and these dietitians and Mrs. Strack attended the spring meeting in Minneapolis. Most of the dietary supervisors attended the Upper Midwest Hospitality Food Show in Minneapolis. Sister Boniface and Mrs. Schoffman took part in a Convenience Food Workshop in Minneapolis.

All staff dietitians are members of A.D.A. and are active in state and district organizations.

#### Supervisory Appointments

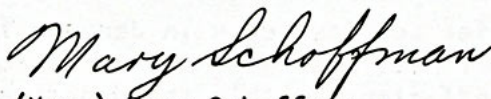
Mrs. Shirley Jolly joined the staff as Patient Food Service dietitian in September. On October 1 Mrs. Schoffman moved from that position to administrative dietitian. Reassignments in supervisory staff were made so that a dietitian or dietitian assistant is on duty daily from 7:00 A.M. to 7:30 P.M.

#### Future Plans

This coming year will find dietary adapting to the changes incurred by the general hospital renovation.

With the installation of new food elevators, patient trays will be sent to the floors in new enclosed carts which will be smaller and more easily moved than present carts.

Plans for renovation of the dietary department will be completed. The renovation with additional food service equipment will be necessary before the new north wing can be served.

  
(Mrs.) Mary Schoffman  
Administrative Dietitian

## THE MEDICAL LIBRARY

After the new library was opened in mid-July, 1967, the Medical Library Committee went to work to bring the holdings up to date. Old editions of standard texts were replaced with new ones and a policy to buy every other edition of basic books in each field was approved.

After canvassing the various Chiefs of Services for opinions and suggestions, many new books and several more journals were purchased. A suggestion box was placed in the library for suggestions from everyone and they are given priority when anything is purchased. \$1,607 were spent on books and \$501 on journals including binding.

All journals to which we subscribe beginning with 1965 have been bound and we plan to bind earlier issues of some of them. Dr. James Kelly has contributed bound volumes of THE AMERICAN JOURNAL OF MEDICINE and ANNALS OF MEDICINE.

Dr. Gaida contributed a copy of papers given at the American Association for Automotive Medicine meetings at Holloman Air Force Base, New Mexico, in November, 1966, and of the papers given at the Third Annual Symposium on Noise Effects in Industry in Virginia, Minnesota, in September, 1966. Dr. Richards contributed papers on infant mortality studies at Boston Hospital for Women.

The library is grateful also to all those doctors who regularly have their journals sent to the library and to those who faithfully bring to the library magazines that they receive in their offices.

Requests were mailed to the National Library of Medicine, Washington, D.C., for reprints of some articles, but it was gratifying to be able to find many references right in our own library. A number of St. Cloud State College students used the library to find material for speech class, notably for debates on medicomoral questions such as abortion and euthanasia. They also came seeking information for papers on genetics.

We are looking forward to adding to the library the room adjacent to it on the north for use as a listening room for Audio-Digest and other tapes. We may have to share this room with the Medical Staff Secretary who would also take care of the library. Since the renovation of the lobby is nearing completion, we hope to complete the furnishings in the library with carpeting.

The Medical Staff is grateful to all of its members and to the hospital for making this library a reality.

*R. A. Murray, Jr.*

Robert J. Murray, M.D.  
Chairman, Medical Library Committee

## THE MEDICAL RECORD DEPARTMENT

"Always busy" might be the slogan of the Medical Record Department. Every patient who enters the hospital affects this Department, which makes the work load very steady even though the patient load may fluctuate here and there throughout the hospital. The number of inpatients this year was slightly lower (16,706 compared with 16,751 last year), but there were almost one thousand more outpatients (27,927 compared with 26,945). This means that there were almost a thousand more admissions to record, records to check, reports to file and insurance reports to complete. The number of outpatient insurance forms has increased by leaps and bounds because where formerly many insurance companies paid an outpatient account on submission of only a bill, they now demand the diagnosis or report on a test. The necessity of completing a Medicare form on all patients over 65 and two insurance reports on all patients who receive any kind of public welfare assistance has increased the workload in this area considerably.

The emphasis placed by the Medical Record Committee on better discharge summaries resulted in increased dictation and hence transcription especially since those who dictate final diagnoses along with the summary and receive a carbon copy have found this a decided help in expediting completion of insurance papers in their offices.

Plans were made to move completed records to the new archives but this could not be accomplished because the construction crew pre-empted the area for storage and workroom for everything from trimming doors to cutting carpets.

While we did not and will not move the Record Department, we were involved in other's moving plans inasmuch as dictating facilities have to be provided in Surgery, the emergency and outpatient unit and at the nurses' stations.

The Record Department acts in a secretarial capacity for many of the Medical Staff committees, for the Staff as a whole and for the Board of Trustees. Thus it is a reservoir and supplier for information on activities of all of these groups. Medical Staff activities in self administration and involvement in hospital administration have grown so that employment of a secretary for the Staff seems appropriate.

The Joint Commission on Accreditation of Hospitals surveyed the hospital in June and we enjoyed wonderful cooperation from the Medical Staff in getting everything up to date for this event.

The opening of the Mental Health Unit, the neurologic consultation service, a larger Emergency and Outpatient Unit and eventually more beds will all demand more from the Record Department. We hope that there will be good reason for us to spend time next year planning for physical enlargement.

*Sister Sebastine, O.S.B.*  
Sister Sebastine, O.S.B., R.R.L.  
Medical Record Librarian

## S O C I A L   S E R V I C E   D E P A R T M E N T

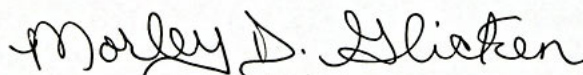
The Social Service Department began formally offering services to patients in early December, 1967. Since that time we've had contact with over 300 patients, providing such varied services as supportive counseling, nursing home placements, help with finances, counseling to employees, referral to community agencies, and help in arranging suitable discharge plans.

Our department has also been involved in in-service training to hospital staff and students in social work from St. Cloud State College. We have given seventeen formal lectures to staff and students from the School of Nursing on such varied topics as: "A Demonstration of Psychotherapeutic Techniques and Approaches," "Orientation to the Purpose and Function of Medical Social Work," and "An Introduction to Techniques of Interviewing for Nurses."

Our six students from St. Cloud State College have provided supportive visitations to patients who are lonely or without family, a service also provided for by our volunteer staff. Students were given group supervision to help them develop interviewing skills and a broader understanding of behavior. Grades and credit were given to students for participating in field work since it is felt by the college that the experience is an integral part of a student's academic work.

Plans for the future include expanding our staff to meet the needs of our psychiatric population in the mental health unit as well as a probable additional worker to serve our increasing acute hospital referral group. We hope to continue our involvement with students and staff through in-service work, and have already scheduled group sensitivity meetings with head nurses to help them cope with patient and staff needs better.

Our expanding referral rate from the acute hospital population indicates a growing recognition of the importance of serving the total patient. Our department will continue to encourage staff to spot social and emotional problems so that a service might be provided to the patient and his family in time of crisis.



Morley D. Glicker  
Director of Social Service

## P H A R M A C Y

During the past year the Pharmacy staff has increased to include an additional pharmacist. The following figures reflect the past year's activity and are compared with the previous year:

<u>Prescriptions</u>	<u>1968</u>		<u>1967</u>	
	<u>Inpatient</u>	<u>Outpatient</u>	<u>Inpatient</u>	<u>Outpatient</u>
Narcotics and hypnotics	179,605	300	170,846	319
All other drugs	122,022	3,199	124,923	3,374
Non-drug items	21,971	--	22,677	--
Refills	--	2,362	--	4,003
Drug orders filled between 9:30 P.M. and 7:30 A.M.	3,664	--	3,744	--
Outpatient prescriptions filled at night	--	772	--	577
Night calls	237	--	310	--

Significant accomplishments resulting in expanded services by the Pharmacy Department include:

- 1) Completion of the "Hospital Drug List" to be used in conjunction with the "Hospital Formulary."
- 2) Delivery of narcotics and hypnotics to the Nursing Units by the Pharmacy personnel.
- 3) Development of Emergency Drug Kits which were placed in each Nursing Unit, Emergency Room and the Laboratory.

The new Pharmacy currently under construction is located in the area formerly occupied by the ambulance entrance immediately adjacent to the new wing. It provides approximately twice as much space as our present Pharmacy. We hope to be functioning in it sometime this fall. Some of its features and advantages will be:

- 1) A pneumatic tube system to facilitate receiving and processing "stat" orders.
- 2) A Drug Information Center open to all professional personnel seeking information on drugs or drug therapy.
- 3) A Laminar flow hood to provide an aseptic area in which to compound sterile preparations.

Presently being processed at the printer's are the new Medication and Treatment Order Forms which will make it possible for the Pharmacy to receive a copy of the physicians' original drug orders and eliminate the necessity of the nurse having to transcribe the order. These forms should be in use by early fall. Also in the process of being written is a Pharmacy-Nursing Procedure Manual to facilitate communications between the Pharmacy Department and Nursing Service.

Plans for the future include extending Pharmacy hours of service to 11:00 P.M. We are sure this will meet with the enthusiastic approval of the Nursing Staff. Let us know!

*Sister Rebecca, O.S.B.*

Sister Rebecca, O.S.B., R.Ph.  
Director of Pharmacy Services

# P H Y S I C A L   T H E R A P Y   D E P A R T M E N T

	1967	1968
Total number of patient visits (In:31,265 Out: 4,403)	35,668	30,921
Total number of patients . . . . .	2,408	2,166
Inpatients . . . . .	1,546	1,439
Outpatients . . . . .	862	727
New patients . . . . .	1,523	1,413
Monthly average number of patients . . . . .	201	181
Monthly average number of visits . . . . .	2,972	2,577
Monthly average number of visits/patient . . . . .	15	14

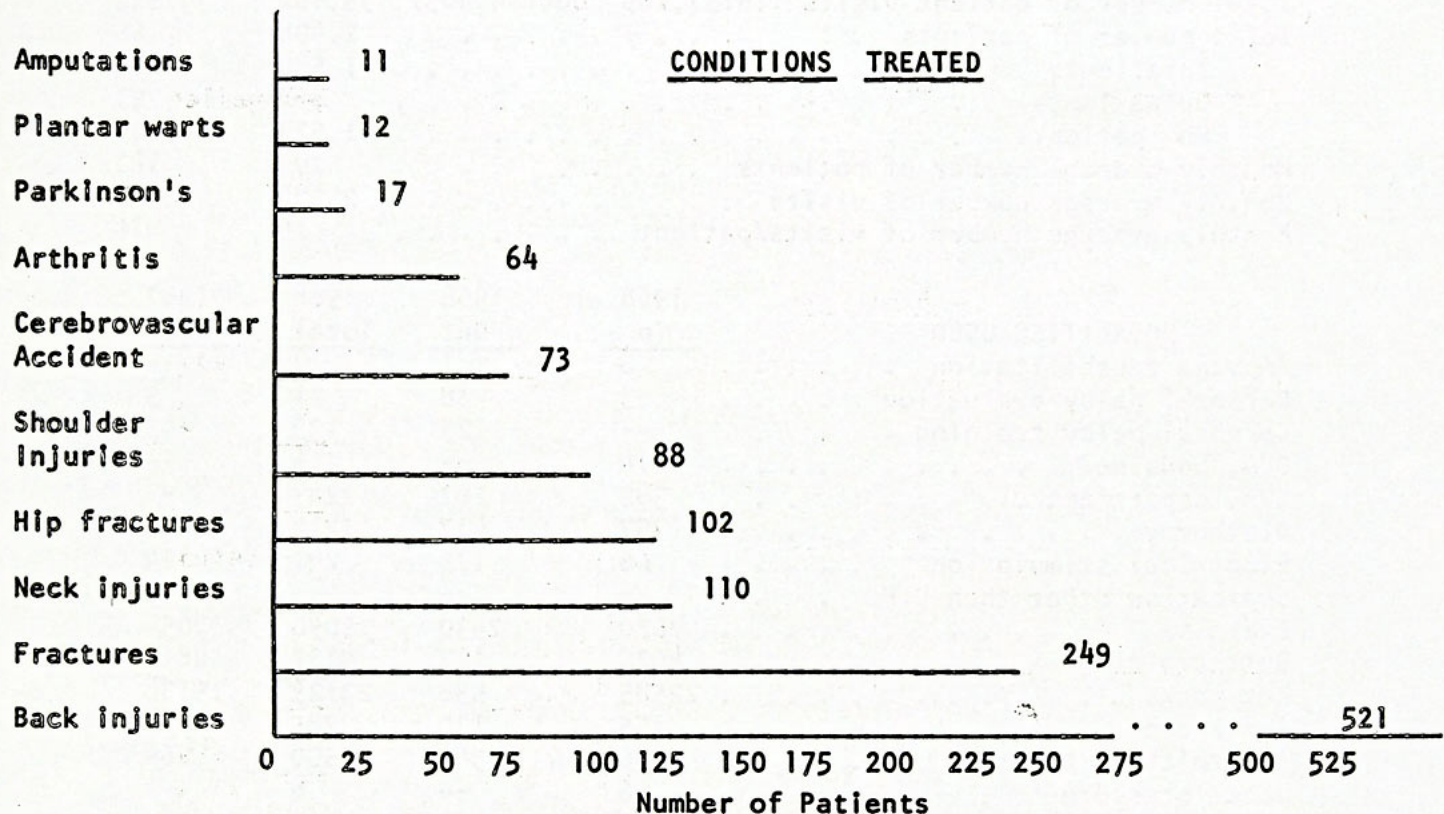
MODALITIES USED	1968 In	1968 Out	1968 Total	1967 Total
Amputee rehabilitation . . . . .	6	1	7	--
Cerebral palsy evaluation . . . . .	3	18	21	3
Cerebral palsy training . . . . .	--	123	123	43
CVA, bedside . . . . .	214	--	214	--
CVA, department . . . . .	982	261	1243	--
Diathermy . . . . .	797	417	1214	1418
Electrical stimulation . . . . .	66	175	241	114
Evaluation other than C.P. . . . .	--	--	--	1
Exercise . . . . .	2620	2430	5050	7054
Gait training . . . . .	4025	112	4137	4815
Hot packs . . . . .	22585	538	23123	19138
Infra red . . . . .	155	130	285	126
Intermittent traction . . . . .	156	344	500	664
Jobst pressure . . . . .	6	--	6	--
Massage . . . . .	516	414	930	1243
Muscle test . . . . .	--	4	4	5
Paraffin bath . . . . .	72	59	131	206
Progressive resistive exercise. . .	26	356	382	419
Tilt table . . . . .	161	--	161	--
Ultrasound . . . . .	494	433	927	1357
Ultraviolet . . . . .	33	6	39	71
Whirlpool . . . . .	1443	1680	3123	3062
Williams exercises . . . . .	543	121	664	76
	<u>34903</u>	<u>7622</u>	<u>42525</u>	<u>39815</u>

The Physical Therapy Department had a busy and challenging year. The non-professional staff has increased and the critical need for additional physical therapists still exists. At present we employ three physical therapy orderlies, four physical therapy aides, one coordinating secretary and two full-time physical therapy aides to apply hot packs. Hot pack coverage extends twelve hours a day, seven days a week.

Additional floor space was gained on the seventh floor, a combination office and treatment room. The physical therapy department will remain on the seventh floor until the Extended Care and Rehabilitation Unit is completed. This year the department added an electric tilt table and a Jobst pressure unit to its equipment.

The number of patients treated continues to increase. The number of patients in the age span of seventy-five (75) years and older is steadily increasing. Last year we had 172 patients in this group. This is a new

and challenging experience. The number of prescriptions for various types of exercises is on the increase with a decrease in the various forms of heat prescriptions such as diathermy, sonar, etc.



A Rehabilitation Committee with Dr. J. Zeleny as Chairman, and Drs. V. Neils and P. Moran as members was appointed. Plans were finished for the new physical therapy department that will be located in the new extended care and rehabilitation wing. This was an exciting and challenging involvement . . . planning for future needs.

The department participated in the in-service training program for nurses, licensed practical nurses and nurses' aides. The St. Cloud State College Special Education Classes learning how to teach orthopedic handicapped children attended classes in our department each quarter.

The Women's Auxiliary and Candy Strippers have faithfully continued to assist with transporting patients and other duties. The department wishes to express its appreciation for their assistance.

*Marion Becker*  
 (Mrs.) Marion Becker  
 Chief Physical Therapist

## PERSONNEL DEPARTMENT

### Employment and Growth

Fiscal 1967-68 was a busy year for the Personnel Department. 239 persons were hired to work in non-professional job classifications and 159 in professional job classifications. During this time period 1,311 applications were received and 796 individuals interviewed. The number of employees comprising our hospital family grew from 774 to 873 as of June 30, 1968, or a full-time equivalent of 672 to 753.

### Staffing

For the most part during fiscal 1967-68 we were able to command the services of an adequate number of nurses, both RN's and LPN's. This is a pattern not noted in recent years. It is felt that the pattern maintained during 1967-68 is largely due to two factors: 1) an attractive and competitive salary program, 2) a more aggressive program of recruitment.

### Broadened Computer Application

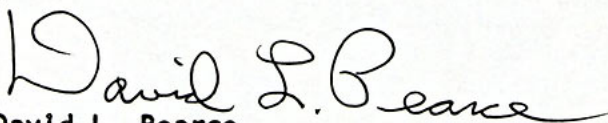
During the months of May and June, 1968, the staff of the Personnel Department was quite busy converting employee records to forms which would be adaptable for computer application. Utilizing the computer should reduce the flow of paper work but most important provide management with reports that were unavailable before. In order to run an effective and efficient hospital it is necessary to be cognizant of many, many facts about it. These reports to management via computer should prove to be extremely valuable.

### Moving

We look forward to moving to new offices (new to us) located at the end of 1 South. The Payroll and Benefits section will also move. Private interviewing will be made possible for the first time and, hopefully, applicants will have adequate room to complete applications and wait to be interviewed.

### The Future

We look forward during the fiscal 1968-1969 to a year of fruitful and gratifying activity in Personnel.

  
David L. Pearce  
Personnel Director

## PUBLIC RELATIONS DEPARTMENT

A Public Relations Department with Mr. Sam Wenstrom as Director was opened on January 2, 1968...a first for St. Cloud Hospital. This department is responsible for all community-oriented programs within the hospital, hospital publications, news releases, ceremonies of all types and some in-service training programs. Handled by this department during the first six months of 1968 were Business-Education Day tours, Business-Farmer Day visits, publication of the Beacon Light, plans for the August 4, 1968, dedication and ground-breaking ceremonies, the initial plans and editing for the hospital's first patient brochure, many speeches, participation in new staff orientation, work with the fund campaign which raised about \$875,000 for the building program, etc.

New switchboard equipment, including a new two-position board, was placed in operation at St. Cloud Hospital in April, 1968. Previous to this a one-position board, utilizing one operator at a time, was in use. The switchboard room was moved from a location just off the center lobby (an area which was turned into a men's lavatory) to new quarters south of the Business Office. Two operators are on duty from 8:00 a.m. until 10:00 p.m. seven days a week. Fourteen outside lines were installed and put in use. Work also began on planning for phones in each patient room throughout the building which will become a reality during the coming fiscal year. Eleven full-time and part-time people are employed in this area.

The Information Desk-Hostess Desk functions were combined in May, 1968. Previously, the Hostess Desk was used for patient information only, and was staffed by part-time people. Beginning this year, the Information Desk assumed hostess duties and is staffed 24 hours each day. Seven full-time and part-time women staff the Information desk. The desk itself was newly designed and installed in the main lobby in May of this year.



Sanford Wenstrom  
Director of Public Relations

# ST. CLOUD HOSPITAL WOMEN'S AUXILIARY

During the year 1967-68 a total of 5,322 hours were donated by an average of 67 in-service Auxiliary members. The hours given in each department are as follows:

Administration	1,598 1/2	Radiology	997 1/2
Admissions	681 1/2	Physical Therapy	711 1/2
Central Service	225 3/4	Nursing Service	559 3/4
Pharmacy	300	Miscellaneous	257 1/2

Sisters at the Convent donated 146 hours assembling portfolios.

In addition to the in-service program, Auxiliary members working in their homes made 2,154 puppets and 2,000 tray favors for holidays.

Two new services were started this year. On October 25 the Auxiliary took over the sale of magazines and paperback books in the hospital lobby. Auxilians also started working with nursing service on 3 South.

Other activities for the past year include:

1. Conducting of tours for new employees each month.
2. Fruit cake project in December for fund-raising.
3. Fandel's Day in March for fund-raising.
4. Auxilians were hostesses for Employees Coffee Hour during National Hospital Week.
5. Luncheon was held May 28 at the Sherburne Room of Germain Hotel to commemorate the Auxiliary's tenth year. At that time awards were given and charter members honored.

The Auxiliary has pledged \$15,000 to the St. Cloud Hospital's fund drive to be paid during the next five years.

Officers,  
1967-68:

President  
Vice-President  
Secretary  
Treasurer  
Corresponding Sec'y  
Publicity  
Historian  
Fandel's Day Co-Chrmn  
  
Fruit Cake Chairman  
Co-Chairmen  
  
Puppet Chairman  
Tray Favors Chairman

Mrs. Lawrence Hall  
Mrs. Erwin Randall  
Mrs. Walter Murphy  
Mrs. Clarence Pappenfus  
Mrs. Louis Schneider  
Mrs. Wendell Theissen  
Mrs. H. M. Gans  
Mrs. Angelo Gambrino  
Mrs. Thomas Paul  
Mrs. William Johnson  
Mrs. J. Eber  
Mrs. Angelo Gambrino  
Mrs. Charles Richter  
Miss Delores Ahles

The membership totals one-hundred twenty-four. Thirty-two of these are Patronesses. Membership is now open to any woman who wishes to join.

## CANDY STRIPER PROGRAM

The Candy Stripers with an average membership of sixty-eight girls contributed a total of 11,068½ hours during the year 1967-68 to the following departments:

Administration	2,255
Admissions	1,147 1/4
Nursing Service	4,869
Physical Therapy	878 3/4
Radiology	1,514 1/2

Meetings were held on the first Monday of every month at which time educational programs were held.

Candy Stripers caroled throughout the hospital at Christmas and also held their annual party in Pediatrics with a visit from Santa.

A fashion show was held during the Auxiliary's Fandel's Day during which the Junior and Senior Candy Stripers modeled.

An awards ceremony and capping was held in June at the St. Cloud Hospital Nurses' Home. Six girls received a ruby charm for five hundred hours of service.

Officers for 1967-68 were:

President	Nancy Heckler
Vice-President and Secretary	Kathy Przybilla
Treasurer	Chris Oemcke

*Mrs Marie Hoppert*

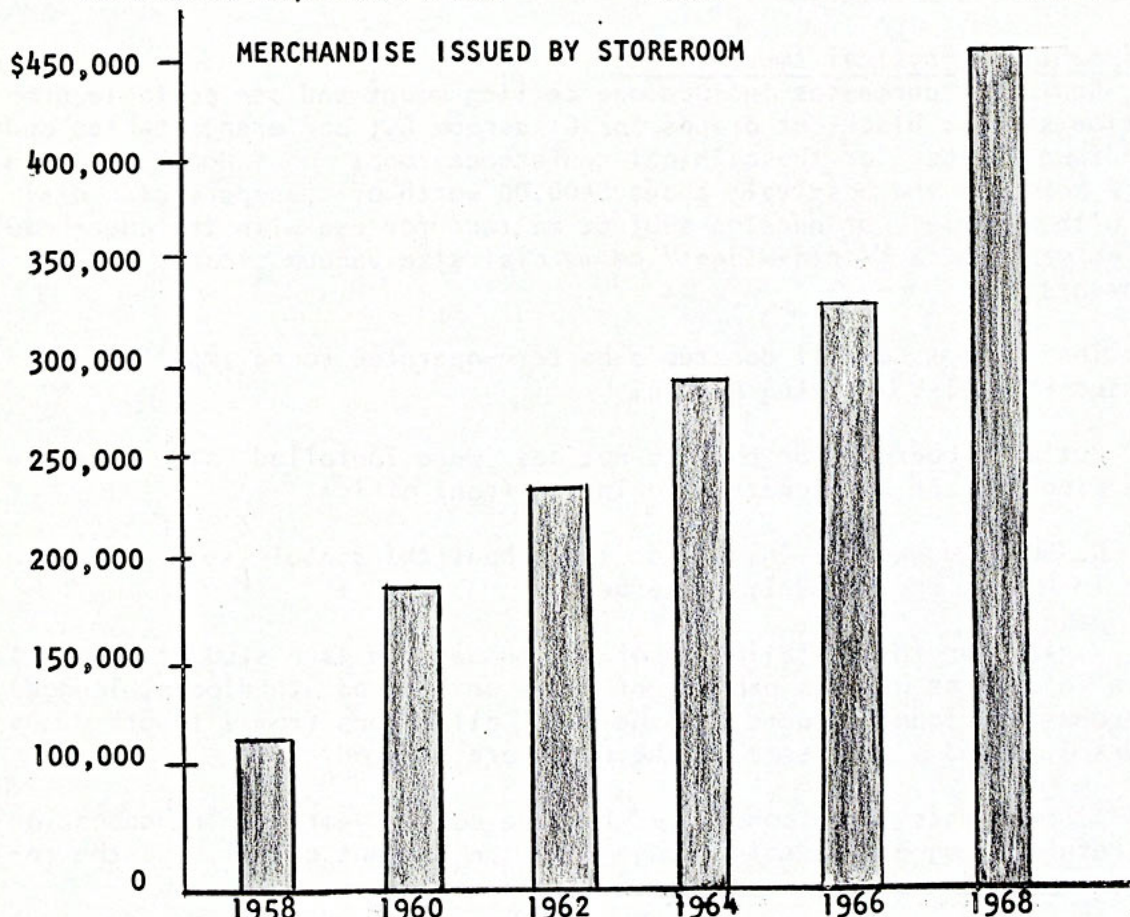
(Mrs.) Marie Hoppert  
Director of Volunteers

# THE PURCHASING DEPARTMENT

The Purchasing Department again had another busy year, ordering and dispensing supplies, evaluating the many products on the market, and moving into our new facilities. The Purchasing Offices moved in May and the Storeroom moved in June of this year. It took three weeks for the Store-room and Housekeeping personnel to make the big move.

Purchasing activities again showed substantial increases. The following comparative statistics give mute evidence of the "busy" year. Central Service began installing patient TV's beginning January 1, 1968.

ACTIVITIES	1967	1968
Value of supplies issued from storeroom	\$381,451	\$470,066.20
Requisitions filled	39,576	48,004.00
Purchase orders issued	2,528	3,649.00
Units of freight received including dietary	48,315	54,117.00
Television requests filled	1,192	395.00



The above graph shows the continuous upward trend in dollar value of merchandise issued from the storeroom. The increase is due primarily to additional disposable items being used, increased patient days and activities in other departments and increased prices for supplies.

*Arthur J. Hoffarth*  
Arthur Hoffarth  
Assistant Purchasing Agent

## SCHOOL OF NURSING

### Enrollment

Forty-two students were graduated from the program on June 1, 1968. The attrition rate for our graduating class is 30% which is close to the national average. As of July, 1968, there are fifty second-year students and forty-four third-year students. Sixty-three applicants are registered for admission to the school on September 3, 1968. The number of admissions makes allowance for the rather constant attrition rate for our school.

This year admissions were closed after April 1. Additional applicants were referred to the Minnesota Nurses Association and to the Minnesota Hospital Association for information regarding schools that still had vacancies.

Along with a number of day students we will be admitting six men, one of whom is married.

### Equipment and Physical Improvements

Equipment purchases include one ceiling mount and one portable projection screen; black-out drapes for Classroom C.; conference tables and two-drawer files for the clinical conference rooms on 4 North, 3 North and 2 North in the hospital; about \$400.00 worth of transparencies dealing with a variety of nursing subject matter for use with the over-head projector; and a "World-Widget" commercial size vacuum cleaner with attachments.

The Student Council donated a battery-operated sound amplifying apparatus--"Ampli-Vox Roving Rostrum."

Bulletin boards for posting notices were installed alongside the time clock in the kitchenette and in the front office.

DeVac windows were installed throughout the school and residence late in August and in early September.

Wiring for the installation of telephones in each student room was begun in July as well as painting of rooms on 6th and 4th floors, lounges, bathrooms and laundry rooms, and halls of all floors from 2 to 6th. On floors 2, 3 and 5 only some of the rooms are painted.

Improvements to be considered for the coming year are redecoration and refurnishing of the main lounge and the student chapel, and the replacement of 35 worn-out beds and mattresses with new ones.

A study of what available teaching aids will be most suitable for our current need will be continued. The feasibility of pooling the use of this type of equipment, and especially material, with the nursing education program at the Veterans Administration Hospital and the Area Vocational Technical School will be investigated.

### Curriculum Changes

In the June Faculty Workshop it was decided to introduce the following new courses into our curriculum: Contemporary Social Issues; Cultural Anthropology; Faith and Modern Man; Nurse-Patient Relationship; Physics for Nurses.

It was decided to delete the following courses: Christian Life and Worship; Ecclesiology; Epistles of St. Paul; Microbiology (1 quarter); Oral Communications.

### Nursing Education Advisory Committee

The primary purpose of the committee is to evaluate the current involvement of the St. Cloud Hospital in programs of nursing education in terms of its effectiveness in meeting the present and future needs of the patients and the public served in hospitals and in other health service meetings.

Allied factors to be considered are:

1. The future recruitment potential of the three-year diploma program in view of the fact that the same nursing license is available to graduates of two-year associate degree programs.
2. The merits of a nursing education program conducted in an institution of higher learning versus a service agency.
3. The merits of the privately supported and controlled educational institution versus the public-funded school.

The committee is comprised of four representatives from the faculty, elected by the faculty members--Sister Leonelle, Sister Mary Gerald, Mrs. P. Herranen, Sister Mary Dominic; Sister Mary Jude, the Director of the School; three doctors from the staff--Dr. E. Schmitz, Dr. J. Ballantine, and Dr. R. Petersen; Mrs. C. Moline, Director of Nursing Service; Mr. Gene Bakke, Administrator; Sister Paul, Assistant Administrator, Nursing Division, and Father P. Riley, Hospital Chaplain. The membership has been restricted to internal personnel but resource people from the outside will be consulted when indicated.

The initial meeting of this committee was held on May 22, 1968. At this meeting it was the consensus of the membership that Mrs. A. Espelien be employed to outline procedures to accomplish the study to arrive at recommendations. The chairman, Mr. Bakke, will call the next meeting when Mrs. Espelien will have had time to organize a method of proceeding with the study.

### Faculty Advancement

Mrs. M. Anfenson and Mrs. K. Hackett attended a course at State College in the fall, spring and summer sessions and during the summer to meet requirements for a baccalaureate degree in nursing.

Sister Mary Gerald will attend a two-week workshop in Cardiovascular Nursing at Wisconsin State University School of Nursing in Eau Claire, Wisconsin, and a three-week workshop in the summer school of Alcoholic Studies at Rutgers, the State University in New Brunswick, New Jersey.

Sister Mary Dominic will attend a 10-week summer session in Public Health Nursing at the University of Minnesota School of Nursing in Minneapolis.

Sister Mary Jude will spend four weeks doing staff nursing at St. Louis University Hospital in St. Louis, Missouri, in order to keep in touch with developments in nursing and will also visit with nurse educators in the city.

#### Financial Assistance to Students

Various sources of financial assistance were available to the students. The following is a summary of these disbursements:

<u>Kind of Assistance</u>	<u>No. of Students</u>	<u>Total Amount Granted</u>
Nursing Student Loan Program	48	\$20,700.00
Minnesota State Scholarships	40	12,850.00
Nursing Opportunity Grant (Fed.)	35	15,250.00
School Scholarships:		
Grace Weiss Halenbeck Scholarships	5	1,000.00
Alumnae Award	1	50.00
Sister Elizabeth Scholarships	3	150.00
	<u>132</u>	<u>\$50,000.00</u>

#### Change in School Policy

The policy that students are not permitted to marry while in our school and continue in the program was changed to read, "Students who desire to marry after the completion of the second year in the school should notify the faculty in writing before making definite plans. A written consent from parents or guardians should be mailed directly to the Director, School of Nursing, for presentation to the faculty prior to marriage. Faculty approval of the student's continuation in the program after marriage is contingent upon the recommendation of a school designated marriage counselor."

#### Accreditation

State: The Minnesota Board of Nursing survey visit to the school was made on October 16, 17 and 18, 1967. In December this board issued a statement of continuation of accreditation for our program.

National: The National League for Nursing survey visit of the school was conducted from February 19 to 23, 1968. In June, 1968, the Board of Review for Diploma Programs of this agency took action to continue accreditation of our program in nursing with a revisit to be scheduled in 1974.

*Sister Mary Jude Meyer, O.S.B.*

Sister Mary Jude Meyer, O.S.B., R.N., M.S.  
Director of the School of Nursing

# IN - SERVICE DEPARTMENT

1968

The In-Service Department has completed one year of Service. Major emphasis has been placed on Nursing Service programs but activities to include other departments have also been carried out.

Areas of concentration have been:

Orientation of Nursing Service employees  
Pre-service training for nurse aides and orderlies  
Lecture series by doctors  
New equipment demonstrations  
Communications workshop

Emergency Room staff training  
Coordinating attendance at meetings, workshops and institutes  
Safety--civil defense programs  
Food Service as seen by patients  
Telephone usage and courtesy

Clerical workers--Miss M. Seibert  
Team nursing workshop--Mrs. A. Espelien  
Instruction of Volunteers and Candy Strippers in duties in Nursing Service  
Nurse refresher courses (Hospital coordination of programs)  
Social Service (introduction of department to hospital staff)

Housekeeping--movie and discussions of methods of effective cleaning  
Pharmacology course for new LPN's and some RN's  
Continuation of transcriber-ward clerk coverage to all nursing areas  
Stress on orientation of new employees  
'Management of Patient Care' 17 half-hour tapes sponsored by C.H.A.  
as a tool to assist head nurses in their nursing management function  
Effort to meet training needs as new building begins to function--  
new equipment--new locations

*Sister Albert O.S.B.*  
Sister Albert, O.S.B.  
Director of In-Service Education

## HOSPITAL HAPPENINGS

July, 1967

Sister Sebastine attended a Workshop on Health Records in Nursing Homes and Extended Care Facilities conducted by the American Association of Medical Records Librarians at Lincoln, Nebraska, from July 5 to 7.

Mr. Lommel, Sister Mary Ellen, Sister Roger and Miss A. Petersen attended a symposium on Operating Room and Central Service Department procedures and techniques in Willmar on July 6 and 7.

Miss P. Burgmeier and Sister Leo completed a five-week coronary care course at St. Joseph's Hospital in St. Paul to enable them to assist in setting up the unit and train other nurses.

Mrs. Elaine Silvers was promoted from General Office Cashier to Credit and Collections Manager.

New laundry equipment was installed by the Troy Company.

On July 22, use of visitor passes was discontinued--the charge nurses and team leaders will control the visitor flow.

On July 18, Sister Paul, Mrs. Bernice Schoenborn and Dr. T. Murn, Chief of Staff, discussed the new visiting regulations on "Focus 45," KFAM Radio.

Mrs. Agnes Moeglein was promoted from Secretary to the Administrator to the position of Executive Secretary.

Admissions was constituted a department with Sister Anthony as Supervisor.

Sister Roger and Sister Pius attended the Disaster Planning meeting, "Trouble Shooting," on July 25 at Northwestern Bank Building, sponsored by the Red Cross.

On July 3, David L. Pearce joined the hospital family as Personnel Director.

Mrs. Mary Jane Schoffman was promoted from Patient Food Service Dietitian to Administrative Dietitian.

August, 1967

The first class of LPN Students graduated from the St. Cloud Practical Nursing Program at North Junior High School on August 3.

Mrs. Kathryn Pannhoff, Mrs. Donn Kiffmeyer and Mrs. Margaret Weis were promoted from aides to supervisors in the Housekeeping Department on 5th floor, 2nd floor and 1st and ground floors respectively beginning August 6.

Our new electrical power supply (additional transformers and larger units) was installed August 16.

We welcomed Albert Eliason, Project Inspector for our new building. Mr. Eliason filled the vacancy created by Fred Zeta's death.

Gene S. Bakke, Sister Paul and H. J. Knevel attended the CHA Convention in Chicago August 20-24.

Sixty-three new School of Nursing students arrived.

Kader Majeed attended the American Hospital Association Convention August 26 and 27.

#### September, 1967

The Coronary Care Unit, equipped to take care of two patients, was opened on September 5, in the 1 South Solarium.

Sister Carmen returned from the University of Wisconsin where she participated in a three-week workshop entitled "Methods of Teaching for Instructors in Three-Year Schools of Nursing." Sister received a Federal grant to cover expenses for the course.

T. J. McLaughlin as a member of the faculty and David Pearce as a student, attended a Management Improvement Program in Omaha, Nebraska.

On September 13 Gene S. Bakke, Sister Paul and Mrs. E. Merklung attended the District III Hospital Council Meeting at Sveden House.

On September 18 Mrs. M. Hoppert, Director of Volunteers, and Sister Roger, Director of Nursing Service, appeared on "Focus 45" to discuss Volunteer opportunities at SCH.

Eight hundred people were served at the employee picnic held at River Edge.

Mrs. M. Becker attended a 5-day meeting in Cleveland, Ohio, on Administration of Physical Therapy Service.

Sister Mary Jude and Miss Teckla Karn attended the Conference of the Minnesota State-Wide Testing Program at the Mayo Auditorium, University of Minnesota, on September 16.

On September 22, Sisters Mary Jude, Leonelle, Mary Gerald and Mrs. Esther Rupp attended the Workshop for Teachers and Administrators in Schools of Nursing at the Curtis Hotel in Minneapolis.

Sister Carmen and fifteen graduate and student nurses attended the Regional Conference of the Council of Catholic Nurses at Fargo, North Dakota, on September 23 and 24.

Board and Committee Members of SCH Employees Credit Union attended a meeting of the Stearns County Chapter of Credit Unions at St. John's University on September 27. Members present were Mrs. P. Burke, Mrs. J. Mockenhaupt, Miss P. Burgmeier, Mr. M. Lommel and Mr. H. Knevel.

Sister Carmen, instructor in the School of Nursing, spent a day at Veterans Administration Hospital as a consultant in Medical-Surgical Nursing Care.

October, 1967

Sister Josella attended a workshop given by the Minnesota Committee on Trauma of the American College of Surgeons at the Hennepin County General Hospital October 3-6.

Sisters Roger, Pius, Paul, Carmen and Evangeline attended the Minnesota Nurses Association Convention October 23 at the St. Paul-Hilton Hotel.

Sisters Mary Gerald, Roger, Mary Ellen, Bridget, Mesdames S. Valley, M. Popp and N. Cain attended the Minnesota Catholic Hospital Association meeting at St. Mary's Hospital in Minneapolis on October 27.

Mrs. Carole Miller attended the Institute of Radiological Technology in Rochester, New York, on October 29.

Miss Margaret Parren, Associate Executive Secretary from the Minnesota Board of Nursing was at the St. Cloud School of Nursing on October 16, 17 and 18 to survey our program for renewal of approval by the Minnesota Board of Nursing. (They approved!)

A book for intentions was placed near the chapel entrance. The intentions are remembered during the celebration of the Eucharist. During the day the book remains open so that anyone going into the chapel can see it and may add his own intention as well as pray for whatever is written there.

For the first time SCH entered a candidate in competition for the title of Miss St. Cloud. Miss Sharon Norquist, a senior in our School of Nursing won the dual distinction of the Miss Congeniality award and the place of Second Princess.

The Aggressive Management of Acute Myocardial Infarction meeting sponsored by the Minnesota Heart Association was attended by Misses P. Burgmeier and Donna Maas of our Coronary Care Unit.

The first United Fund Campaign in St. Cloud was received at SCH with enthusiastic support by employees and administration.

Nearly one hundred key people representing SCH's total organizational structure met on October 16 and 17 to embark on a program of management improvement through establishment of needs, objectives and activities. Mr. W. I. Christopher, a professional consultant from St. Louis, presented the basic principles and guidelines in his lectures.

On October 24 the Protestant and Catholic clergymen of the City of St. Cloud were invited to be the guests of the Administrative Staff of SCH. Following a discussion regarding the spiritual care of patients, a history of SCH and the plans for future expansion were described to the group.

On October 30 Mrs. Constance Moline, OB. Supervisor, was promoted to Director of Nursing Service.

November, 1967

Sister Leo attended the annual meeting of the American Association of Inhalation Therapists and took the "Orals" for the Registry of Inhalation Therapists on November 11-18 at the Statler-Hilton Hotel in Los Angeles. (She passed!)

Sister Albert attended the MNA Regional Conference in Willmar on November 29.

Sister Josella and Miss P. Burgmeier attended a program sponsored by the Minnesota Heart Association at the Leamington Hotel in Minneapolis on November 4.

Sister Bernadine, Mrs. J. Mockenhaupt, Mr. K. Majeed and Mr. David Pearce attended the Metropolitan Twin Cities Emergency Health Service Seminar on Health and Medical Services in Disaster at the University of Minnesota on November 8.

Mrs. Martha Smith (4 South) and Mrs. Geraldine Janson (3 North) attended sessions of a course, "Head Nursing--What Is It?" at the Nolte Center for Continuing Education on the University Campus on November 15-17.

Twenty RN's were enrolled in the Nurse Refresher Course provided by Vocational School. They toured SCH, spent time in P.T., X-ray, Lab, CCU, C.S., PAR and learning about Inhalation Therapy.

The SCH Social Service Department was opened for service with Mr. Morley Glick as the first social worker and department head. Mr. Glick received his MSW degree from the University of Washington and most recently worked at Kenny Rehabilitation Institute, Minneapolis.

The State Service for the Blind has provided SCH with two Talking Book Machines (record players) for the use of our patients who have eye injuries or otherwise would appreciate

these long-playing records. Complete books, current magazines, Scripture and actual classroom instruction are included. The recorders are available for use by any patient.

Our students were privileged to have Bishop George Speltz celebrate Holy Mass in the School of Nursing on November 30.

On November 17 representatives of the staff for the Blue Cross Cooperative computer center came to SCH to assist in the utilization of the reports presently being prepared. The discussion centered around the content, accuracy and utility of the reports. To facilitate understanding the computer representatives indicated how other hospitals are using the reports. This generated much discussion and served as a reference point for establishing this hospital's needs.

On November 2 six senior students, Lenore Meier, Marcia Kohout, Brigid O'Rourke, Beverly Hartung, Pat Dols and Jane Krystosek, attended the Teenage Conference on Birth Defects at the University of Minnesota. The group was addressed by pediatricians, a therapist, the mother of the 1967 March of Dimes child plus others well versed in the prevention and treatment of birth defects. The theme of the event was "A Program of Caring."

December, 1967

The Central Minnesota Dietetic Association and the State Department of Health sponsored a symposium entitled Nutrition and the Inherited Diseases of Man at the Benedicta Arts Center of the College of St. Benedict on December 7. Dietitians and instructors attending included Mrs. Donna Strack, Mrs. Marjorie Coyle, Mrs. Shirley Jolly, Mrs. Marilyn Anfenson and Sister Boniface.

E. J. Smith and John Woods of our Xray Department attended an Eastman Kodak X-Omat Training Class at the Thunderbird Motel in Minneapolis on December 6.

On December 5 Morley Glicken, Sister Paul and Sister Albert attended a meeting at the Mental Health Center with representatives from Wright, Stearns, Benton and Sherburne Counties to discuss the new Minnesota Hospitalization and Commitment Act.

Sister Paul and Sister Colleen took a Group Leader Training Course sponsored by the Catholic Hospital Association at the Bel Air Motor Hotel, St. Louis, Missouri, the week of December 10.

January, 1968

The Holiday Buffet Dinner for the employees was held on January 16 and the students Holiday Dinner on January 17.

The newly elected members of the 1968 Personnel Advisory Committee are: C.S. and Pharmacy, Larry Olson; Clerical, Mrs. Jeanne Greenwood; Dietary, Ella Werner; Housekeeping, Veronica Janu; Laboratory, Jane Ceynar; Laundry, Herb Bechtold; O.R., PAR, Anesthesia, Kathy Robinson; 1 South, Mildred Varner; Second Floor, Lucille Malecha; Third Floor, Sister Jo Marie; Fourth Floor, Larry Stewart; Fifth Floor, Margaret Pflepson; Sixth Floor, Sister Jolene. Larry Olson was elected chairman.

A regional seminar sponsored by MNA, Board of Nursing and the Department of Health was held January 11 in the School of Nursing Library. Eighty directors of nursing service, assistants, personnel directors, administrators of hospitals, extended care facilities and nursing homes attended the discussion concerned with the laws, regulations and standards for nursing service.

Dr. Frank Brown and Sister Carmen were principal speakers at a meeting of the Central Minnesota Dietetic Association at Veterans Hospital, St. Cloud, on January 9.

Mrs. A. Moeglein attended the American Management Association's seminar for Executive Secretaries--a self improvement and skills development program at Pheasant Run Lodge, St. Charles, Illinois, January 15-17.

Sister Paul and Sister Mary Jude attended an NLN Board of Directors and Council of Diploma Programs Meeting on January 31 at the Hotel Roosevelt, New York.

Sister Rosalinda attended the Board of Directors Meeting of the Minnesota Chapter of Hospital Accountants at Kenny Rehabilitation Center in Minneapolis on January 26.

Father P. Riley attended a meeting of Diocesan Directors of Hospitals in Houston, Texas.

Our Administrator, Mr. Bakke, was appointed to serve on the State Advisory Council on Hospital Construction.

Mr. M. Glicken attended a meeting in Minneapolis on Understanding and Counseling Problems of the Family on January 9-11.

Mr. Sanford (Sam) Wenstrom joined the SCH management team on January 2 as Director of Public Relations.

## February, 1968

The month of February, 1968, marked a significant milestone --40 years of service to the sick at the present location.

David Pearce attended a CHA Personnel Management Seminar at St. Louis, January 30-February 3.

Sister Jomarie and Sister Leonore attended an Institute on Restorative Care for Nursing Personnel in Long-Term-Care Facilities at the Gateway Hotel, St. Louis, sponsored by the CHA, February 6-8.

Sister Remberta, faculty member at the School of Nursing was awarded the honor of being chosen for the new "Who's Who of American Women." She spoke to the School of Nursing faculty and student body on "The Value of Reading" at a program sponsored by the Library Committee on February 12.

Sister Benora and Miss T. Karn attended the meeting entitled "Sociocultural Changes Influencing Patient Care" sponsored by the Work Conference Committee of the Division of Nursing Education of the NLN.

Sister Leo attended a Bird Seminar on February 21 at the International Medical Equipment Company in Minneapolis. On February 29 and March 1 she attended an Inhalation Therapy Workshop at the Mayo Auditorium, University of Minnesota, Minneapolis. Melvin Nierenhausen of our Inhalation Therapy Department also attended the workshop.

On February 15, Dr. Frank Brown, a member of our medical staff; Mrs. B. Lahr, Chief of Hematology in the Laboratory Department; Mrs. C. Miller, Supervisor of the School of X-Ray Technology; and Mrs. M. Hackett, a member of the faculty at the School of Nursing were participants at Career Night at Cathedral High School. Dr. Brown spoke to the students on the medical profession while the "girls" spoke on the careers so dear to their hearts.

Claude Przybilla and Jane Ceynar attended an Autoanalyzer Training Course at Technicon Laboratories, Ardsley, New York, on February 8-11.

#### March, 1968

Sister Paul and Mrs. C. Moline attended the AHA Institute on Administration for Administrators and Directors of Nursing Service in Chicago, March 4-7.

On March 11 Sister Mary Gerald went to St. Thomas College for the workshop for the discussion leaders for the Television Project Development of Instructional Skills of the Faculty at St. Thomas College.

Sister Paul and Sister Mary Jude attended the Minnesota Board of Nursing Public Hearing on Revision of Rules and Regulations in St. Paul on March 15.

SCH hosted five area agriculture-businessmen on Business-Farmer Day March 20. The guests toured our facilities and were given information on operation of the hospital. The program was sponsored by the Area Chamber of Commerce.

Miss E. Stafford attended an "Institute for Nurse Anesthetists" on March 27-28-29. The institute was held at the Nolte Center for Continuing Education, University of Minnesota.

Gene S. Bakke, Administrator, was one of the main speakers at the New England Conference of the Catholic Hospital Association on March 28 in Boston. The theme for all the speakers was "A Spiritual Audit in the Catholic Hospital."

Members of the hospital staff and medical staff visited the rehabilitation units at St. Mary's and Rochester Methodist Hospitals in Rochester on March 19. Those attending were Dr. J. Zeleny, H. J. Knevel, Mrs. M. Becker, Dr. V. Neils, Sister Paul, Sister Colleen, Dr. P. Moran and A. A. Fisher, our architect.

On March 18 the students of the SCH schools were guests at Father Riley's annual spaghetti dinner.

April, 1968

Mr. Morley Glick, Director of Social Service, attended the Minneapolis Welfare Conference at the Nicollet Hotel in Minneapolis on April 1-4.

Personnel from SCH who attended the MCCH meeting at the Radisson Hotel April 3-4-5 are Gene S. Bakke, Sisters Paul, Colleen, Berno, Sebastine, Mesdames C. Moline and L. Hagen. Sisters Clyde and Mary Patrick, members of the Board of Trustees, also attended.

Students from the School of Nursing attended the Minnesota Nursing Student Association meetings in Minneapolis on April 4 and 5. Representing the student body were: Sharon Norquist, Virginia Thiesen, Mary Mehl, Joan Grausam, Joan Terveer, Lenore Meier, Dianne Jenniges, Evelyn Kuklok, Beverly Wren and Kathleen Mahoney.

The freshman students received their caps during a Mass at St. Paul's Church on Sunday, April 21. Father Zachary Williams from St. John's Abbey was the speaker.

Mrs. M. Becker, physical therapist, taught a class in Psychology Rehabilitation for St. Cloud State College in our School of Nursing and Physical Therapy Department on April 24.

Sister Mary Jude and the five top honor students of the senior class of the School of Nursing attended the dinner sponsored by the Chamber of Commerce at the Germain Hotel on April 23. The honor students are: Jane Krystosek, Mary Mehl, Kay Cherney, Susan Botz and Sister Rosario.

SCH and Northwestern Bell Telephone Company jointly planned and installed a new telephone system. The system will accommodate the present and anticipated telephone service demands resulting from the planned expansion of SCH.

As part of SCH's continuing in-service education program, Father Don Borgen, O.M.I., conducted a series of six workshops on April 2 open to all employees. The subjects discussed were: Communications, Group Dynamics and Dialogue.

A group of employees, their wives or husbands and friends enjoyed the Ice Follies at Metropolitan Sports Center on April 23. The event was sponsored by the Personnel Advisory Committee.

May, 1968

Gene S. Bakke presented a paper on "A Lay Administrator in a Catholic Hospital" to the Hospital Management Section of CHA Task Force, Phase II Midwest Hearing, May 7 in Minneapolis.

Sister Paul and Sister Mary Jude attended the Council of Diploma Programs (of NLN) meeting in Dallas, Texas, on May 10-11. Mrs. C. Moline, Director of Nursing Service, joined them for the ANA Convention there.

The following students attended the National Student Nurses' Association Convention in Dallas, Texas: Mary Fitzke, Joann Zschetzsche, Joan Grausam, Pat Spanier, Joan Terveer, Lynn Snyder, Le Anne Howe, Mary Wagner, Donna Ringsmuth, Ann Kirschner, Mary Hudrilik, Pat Otto, Lenore Borgerding, Beverly Molitor, Mary Jane Hilescheim and Betty Gresser.

The Alumni Association of the School of Nursing presented the Alumni Award to Jane Krystosek and the Sister Elizabeth awards to Sharon Norquist, Marcia Kohout and Clara Scott.

T. J. McLaughlin attended a Methodology Workshop, Seminar on Staffing on May 20 at the University of Michigan, Ann Arbor.

Sister Helaine returned to SCH from St. Benedict's in Ogden to be in charge of our new thirty-bed Mental Health Unit.

Sisters Anthony, Bridget and Muriel attended the Spring meeting of the Minnesota Conference of Catholic Hospitals on May 23 at Regina Memorial Hospital, Hastings. The program was entitled "Our Apostolate Expands."

Gene S. Bakke and Sister Paul attended a Type VIII membership meeting for administrators of hospitals conducting Schools of Nursing on May 27-28. The meeting was sponsored by AHA and was held at the Palmer House in Chicago.

H. J. Knevel was made an honorary member of the Twin City Purchasing Agents group.

Sisters Amarita and Rosalinda attended a meeting of the Minnesota Chapter of American Association of Hospital Accountants on May 24-25.

Four seniors from our School of Nursing were among the students honored for their leadership qualities at the annual Kiwanis dinner on May 20. They were: Susan Botz, Brenda Goolsby, Lenore Meier and Virginia Theisen.

A committee of hospital personnel with Sister Paul and Sam Wenstrom as co-chairmen made all preparations for the observance of National Hospital Week, May 12-18. The theme this year was "People Caring for People." The purpose of hospital week is to focus community attention on hospitals throughout America with special emphasis on public education and information programs.

The Employee Recognition Dinner was held at the Moose Lodge in Waite Park for 86 lay employees and 32 Sisters.

Ozzie Brixius, an orderly for twenty-seven years, was elected "Employee of the Year" by his fellow workers.

Virginia Theisen and Susan Botz were guests of Dr. and Mrs. D. C. Heckman for the annual May Bowle held on May 3 at the Benedicta Arts Center in St. Joseph. The two students were selected by their classmates as the best student nurses studying obstetrics and pediatric nursing. Each year Doctor Heckman sponsors two top students at the affair.

A team of "experts" from SCH, under the chairmanship of G. Bakke, took part in a practice accreditation visit to the Milaca Area District Hospital. The survey of hospital facilities, services, equipment and procedures was made May 15 by Mr. Bakke, Dr. T. G. Murn, Sister Paul and Sister Sebastian at the invitation of the Minnesota Hospital Association.

June, 1968

Al Blommer attended a short course on Instrumentation for Medical Technologists at the University of Kansas at Manhattan, Kansas, from June 2 to June 14.

Forty-two seniors graduated from the School of Nursing on June 1. Father Lawrence Murtaugh, Chaplain at St. Mary's in Rochester, was the principal speaker.

Dr. James Kelly of our medical staff was installed June 14 as president of the Minnesota Heart Association.

Sisters Tobias and Jolene attended the National Convention of X-Ray Technicians in Los Angeles.

On June 20 and 21, W. T. Wingett, M.D. visited SCH to survey the hospital facilities and services for the Joint Commission on Accreditation of Hospitals.

Kader Majeed attended the AHA Institute on Plant Maintenance in Chicago June 24-28.

Miss Marlene Burg, secretary in Physical Therapy, was a "runner up" in the Central Minnesota Dairy Princess Contest at the Benton County Fairgrounds June 25.

Dennis Lutterman attended the Minnesota Chapter of American Physical Therapists Association Meeting in Minneapolis on June 19.

On June 6 Father Patrick Riley celebrated the twentieth anniversary of his ordination to the priesthood.

Dr. Roger Slanga was appointed Employee Health Service physician. Dr. Slanga will give pre-employment and special physical examinations in the Emergency-Outpatient Area.

Sisters Colleen and Albert attended the CHA Convention at the Philadelphia Civic Center June 9-16. Gene S. Bakke was one of the speakers at this convention, his address entitled, "The Role of the Lay Administrator in Preserving a Catholic Spirit in the Hospital."

Mrs. M. Becker attended the American Rehabilitation Horizons in Health at the Nicollet Hotel in Minneapolis on June 24.

#### DEPARTMENTAL PERSONNEL, June 30, 1968, INCLUDING SISTERS

2 Chaplains . . . . . Administrator . . . . . 5 Doctors  
2 Assistant Administrators

Administrative Assistants	2	Medical Records	15
Administrative Office	5	Nursing Service	437
Admissions	11	Personnel	5
Anesthesia	17	Pharmacy	9
		Physical Therapy	16
Business Office	23	Print Shop	3
Central Service	17		
Dietary	81	Public Relations	
Engineering and Maintenance	23	and Communications	16
		Purchasing	6
Fiscal Services	4	School of Nursing	24
Housekeeping	43	Social Service	2
Laboratory	30	Surgery	27
Laundry	23	X-Ray	26

MANAGEMENT STAFF  
July 1, 1967 to June 30, 1968

Gene Bakke	Administrator
Sister Paul, Harry Knevel	Asst. Adm.
Sister Colleen, T. McLaughlin	Adm. Assistant
John Seckinger	Controller
John Fitzgerald	Accountant
Sister Anthony	Admissions
Elizabeth Stafford, C.N.A.	Anesthesia
Sister Rosalinda	Business Office
Raymond Lommel	Central Service
Father P. Riley, Father A. Piekarski	Chaplains
Mrs. Mary J. Schoffman, A.D.T.	Dietary
Mrs. Constance Moline, R.N.	Dir. of Nursing
Sister Arles	Electroencephalography
Terence Heinen	Electronic Data Processing
Sister Bernadine	Housekeeping
Sister Bridget	Laboratory
Sister Quidella	Laundry
Kevin Hughes	Legal Counsel
Sister Sebastine, R.R.L.	Medical Records
Sister Mary Ellen, R.N.	Operating Room
David J. Pearce	Personnel Director
Sister Rebecca, R.Ph.	Pharmacy
Mrs. Marion Becker, R.P.T.	Physical Therapy
Sanford Wenstrom	Public Relations
Arthur Hoffarth	Purchasing
Ervin Smith, R.T.	Radiology
Morley Glicker	Social Service
Kader Majeed	Supt. of Buildings and Grounds
Mrs. Marie Hoppert	Director of Volunteers
Sister Mary Jude, R.N.	Director, School of Nursing



