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# Annual Report: 1978 Report to the Community

St. Cloud Hospital

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# st. cloud hospital annual report

1928

SAINT CLOUD HOSPITAL

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# Growing, adjusting to meet the needs of a Medical Center

The year 1978 marks the fiftieth year of service to the people of St. Cloud and surrounding area by the Saint Cloud Hospital. Over that half century, literally hundreds of thousands of people have sought and received care for their illnesses and injuries; and thousands of doctors, Sisters, chaplains, nurses and other skilled and dedicated personnel, volunteers, and others have used their talents to help people become whole and well again. In this fiftieth anniversary year, we pay tribute to all who, since the hospital opened its doors at its new location in 1928, have played a part in caring for patients.

One of the characteristics of Saint Cloud Hospital that is brought out in its history is an ability to adjust to a rapidly changing environment-increasing numbers of patients to be served, new technology, more highly trained physicians, an expanding referral area. Again in 1978 we have witnessed a growth in the number of both inpatients and outpatients admitted for care. New or improved technology has been added to the already substantial armamentarium available to treat patients. More highly trained physicians and other professionals have joined our staff during the past year. The percentage of patients admitted from outside St. Cloud has increased from 49% in 1963 to almost 70% in 1978, firmly establishing St. Cloud as a major medical referral center.

This historical pattern of growth in numbers of patients to be served and expansion in the



geographical area from which patients are referred raises the question of whether this growth in numbers and area of service will continue into the future. In an effort to find the answers. the Board of Trustees last Fall directed that an

update of our Master Plan be developed. And while the planning process has not yet been completed, indications are that there are a number of medical services in which there is a distinct likelihood of increasing patient demand, requiring consideration of some significant changes in program emphasis, professional skills and facility and equipment resources.

Besides expansion in services to hospital patients during the past year, 1978 saw the completion of St. Benedict's Center, a 220-bed nursing home facility for the care of the elderly, operated as a subsidiary of Saint Cloud Hospital.

Another significant forward step taken during the past year was the organization of a Development Council, consisting of people in the community committed to obtaining capital funds for patient care programs and services. With the leadership of the Council's chairman and former hospital trustee, Edward A. Zapp, Sr., over \$40,000 in contributed funds have already been raised.

The complexities of operating a health care facility the size and scope of St. Cloud Hospital are many and varied. To properly meet the needs of patients at an acceptable level of quality and within reasonable boundaries of cost requires the best efforts of many people-some fifteen hundred full and part-time personnel, two hundred physicians and dentists, three hundred adult and junior volunteers, a dedicated Board of Trustees and active support of the sponsors of the entire operation-the Sisters of the Order of St. Benedict and the Diocese of St. Cloud. Among these groups some have assumed leadership roles deserving particular thanks.

With the close of our fiftieth year, we justifiably take pride in the record of service given by all those who have been involved at St. Cloud Hospital over the half century. It was accomplished as a team effort, based on a Christian commitment to care for our fellowman. I am privileged and grateful to have been a part of it.

Gene S. Bakke **Executive Vice President** 



Gene Bakke, Executive Vice President Sister Paul Revier Associate Administrator, Patient Care Services and Division of Medical Support Services Sister Rita Budig, Administrator, St. Benedict's Center Michael Becker, Assistant Adm.

## "The Mission of the Church is not only to bring people the message and grace of Christ, but also to permeate and improve the whole range of the temporal."

### Members Of The **Board Of Trustees**

Father Robert Harren Dr. Paul Moran Sister Katherine Howard Mr. Cv Kuefler Sister Giovanni Bieniek Mr. Bernard Gruenes Sister Herena Mueller Dr. Dwight Jaeger Sister Miriam Ardolf Sister Kara Hennes Mr. Edward Stockinger Dr. Robert Wick Dr. Roger Rovelstad Mr. Gene Bakke Sister Paul Revier

#### Management Staff

Division of Rehabilitation and Counseling Services

Sister Colleen Haggerty, Asst. Adm. Division of Planning and Development

Services Harry J. Knevel, Assistant Adm. Division of Nursing Services John Seckinger, Assistant Adm.

> Division of Fiscal and General Services

Sam Wenstrom, Assistant Adm.

Division of Personnel Services

Dr. Robert J. Cumming, Director

Continuing Medical Education

"The mission of the Church is not only to bring people the message and grace of Christ, but also to permeate and improve the whole range of the temporal." Vatican II, Decree on the Apostolate of Lay People, No. 5.

Pope Paul VI concretized this statement by saying that "the Church exists to bring the person of Christ to people." To make the person of Christ live in our time is the purpose of the Church and is the vocation of every Christian. The Church establishes institutions such as Saint Cloud Hospital in order to bring Christ to others and thus reflect its love for Him

How does one "bring a person" to other people? How can "Christ be made to live in this time"? A person can be "made to live" when others communicate and live the values which are identified with, or which characterize that person. A value is a truth which determines actions. A value is different from mere belief because mere beliefs do not always influence our actions in a significant way. For one to possess a value means that the individual has not only assented to a truth, but that one has invested oneself in that truth, and it governs the person's or the institution's activity.

Communicating Christ means communicating values that are important to Him. The first criterion of a Christian institution, then, is to bring the person of Christ to others because those in the organization love Him. This means to communicate through institutional presence and activity the values for which Christ lived, died and rose to glorified life.

During the year 1977-78 the Board of Trustees has continued efforts to bring about the above-mentioned ideal at St. Cloud Hospital by providing high quality health care in an atmosphere of Christian and human compassion.

The accomplishments of this year are the result of many people working in unison. I am grateful to each member of the St. Cloud Hospital family for their assistance. The sponsorship of St. Cloud Hospital by the Sisters of the Order of St. Benedict and the Diocese of St. Cloud expresses St. Cloud Hospital's role in the Catholic health care ministry and provides the vision needed to minister to God's people in an institutional way. For their sponsorship I am grateful.



I extend by personal appreciation and gratitude to the members of the Board of Trustees for their wholehearted commitment to St. Cloud Hospital, to

Gene Bakke for his leadership as Chief Executive Officer and his dedication to the Catholic health care apostolate.

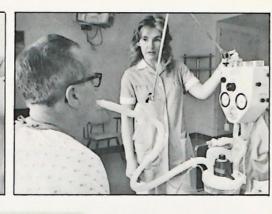
As I leave the Board of Trustees. I am grateful to Sister Katherine Howard, O.S.B., for assuming the leadership of the Board. I am confident that under her leadership the person of Christ shall be brought to others in ever more effective ways.

Reverend Robert C. Harren Chairman of the Board











# Highlights of the Past 50 Years

Preface: The Sisters of the Order of St. Benedict have been providing health care for the residents of St. Cloud and surrounding area since 1886. During the 42 years prior to 1928, they built and occupied three separate hospital buildings. These highlights begin with the completion of the Sister's fourth and most major hospital.

#### 1926-1928

Plans for a new hospital to meet the increasing health care needs of St. Cloud and surrounding communities were developed and put into action under the leadership of Sr. Julitte Hoppe. Construction of St. Cloud Hospital, a 315-bed hospital, was completed at a cost of \$2 million.

#### 1929-Mid-30's

## 1938

1939

1943

St. Cloud Hospital Nursing Education Program was expanded to include U.S. Cadet Nurse Corps.

#### 1945

The Financial	Pictur	e of	1977-	1978
Patient Charges	1078	1077	1078	1077

Patient Charges	1978	1977	1978	1977
Room and care	\$12,610,392	\$11,133,558	53.01%	51.95%
Nursery and Delivery Room	659,518	708,850	2.77	3.31
Operating Room	1,537,973	1,486,377	6.46	6.94
Central Service	993,440	935,303	4.18	4.36
Laboratories and Blood Bank	1,946,543	1,679,120	8.18	7.83
Radiology	1,806,258	1,586,197	7.59	7.40
Pharmacy	1,390,855	1,377,964	5.85	6.43
Anesthesia and Recovery Room	775,341	653,760	3.26	3.05
Physical Therapy	509,414	489,072	2.14	2.28
Respiratory Therapy	507,069	502,985	2.13	2.35
Emergency-Outpatient	608,720	514,123	2.56	2.40
Other	523,379	435,877	2.20	2.03
Total	\$23,868,902	\$21,503,186	100.33%	100.33%
Less allowances to third				
party payors	1,102,082	1,013,300	4.63	4.73
	\$22,766,820	\$20,489,886	95.70%	95.60%
Other income	1,022,609	942,064	4.30	4.40
TOTAL INCOME	\$23,789,429	\$21,431,950	100.0 %	100.0 %
Operating Expenses				
Nursing Division	8,688,745	8,053,352	36.52%	37.58%
Medical Support Divison	4,555,433	4,083,701	19.15	19.05
Rehab. and Counseling Div	1,810,001	1,600,855	7.61	7.47
Fiscal and General Division	1,512,477	1,343,330	6.36	6.27
Personnel Division	2,397,252	2,204,451	10.08	10.28
Planning and Development Div	1,505,622	1,388,121	6.33	6.48
Other	2,246,057	2,117,350	9.44	9.88
Total Operating Expenses Net Income For Investment In	\$22,715,587	\$20,791,160	95.49	97.01
New Services & Equipment	1,073,842	640,790	4.51%	2.99%
ASSETS				
		1978	1977	
Patient Accounts Receivable		\$ 3,739,465 \$	3,347,616	
Inventories		581,687	527,565	
Land, Buildings & Equipment			23,192,287	
Building Projects Under Construction		7,036,278	3,443,565	
Dunaing Projects Onder Construction		1,000,210	0, 10,000	

### Where it comes from . . . .

1077 70

	1977-78
Room & Care	53.01%
Nursery & Delivery Room	2.77
Operating Room	6.46
Central Service	4.18
Laboratories	8.18
Radiology	7.59
Pharmacy	5.85
Anesthesia &	
Recovery Room	3.26
Physical Therapy	2.14
Respiratory Therapy	2.13
Emergency OP	2.56
Other	2.20
Less Allowances to	
3rd Party Payors	4.63
Other Income	4.30

### Where it goes to . . . .

Nursing Division	36.529
Medical Support Division .	
Rehab & Counseling	7.61
Fiscal & General	6.36
Personnel Division	10.08
Planning & Development .	6.33
Other	9.44
Net Income From	
New Serv. Invest	4.51

Produce was often used during these depression years to pay for hospital and medical bills. A Cross on top of the Hospital was illuminated every time the patient count reached 100. 3 North was closed to conserve electricity because there was no one to use it.

A new incubator saves the life of a premature baby.

St. Cloud Hospital becomes a member of the Minnesota Hospital Service Association.

A new two-story School of Nursing building was completed, providing residence for 30 students, laboratories, classroom, library and lounge.

#### 1946

Dr. L. Evans gives the first penicillin treatment at St. Cloud Hospital.

Dr. Kern made the first blood transfusion in St. Cloud Hospital.

#### 1947

St. Cloud Hospital School of Medical Technology formed.

#### 1949

St. Cloud Hospital opens a new School of Radiologic Technology.

#### 1951

First time in Hospital history, service awards were presented to lay employees with ten years or more service to SCH.

#### 1952

Two additional floors were added to the School of Nursing to provide more residence space. An additional wing added more classrooms, a chapel and offices.

#### 1953

The St. Cloud Hospital School of Anesthesia begins training Nurse Anesthetists.

#### 1958

The Ladies Auxiliary was formed under the direction of Mrs. Pat Meagher.

#### 1961

The Candy Stripers program was started under the direction of Rosalie Timmers. Patient identification wristbands were used at St.

Cloud Hospital for the first time.

#### 1962

St. Cloud Hospital was incorporated as a private, not-for-profit hospital with its own governing board.

#### 1964

Plans for an extensive construction/renovation program to meet the community's need for hospital and health care services were begun.

#### 1966

The construction/renovation plans were approved and work got underway.

#### 1967

The Hospital's Administration and Board of Trustees was restructured to include lay persons from the community. Gene S. Bakke became the Hospital's first lay administrator.

#### 1968

The Hospital added its first full time protestant chaplain to the Spiritual Care Department. Cobalt Therapy was used for the first time at St. Cloud Hospital.

#### 1974

The construction/renovation program was completed at a cost of \$14 million. The Hospital was licensed for 524 beds and 40 baby bassinets.

#### 1975

St. Cloud Hospital sponsorship was expanded to include the Diocese of St. Cloud.

The St. Cloud Hospital Corporation was asked to accept the responsibility for continuation of the Benedictine tradition of providing health care for the elderly of the area.

#### 1976

Cost prohibitive Federal regulations forced the closing of the Hospital's School of Anesthesiology. Plans were developed and adopted for the construction of St. Benedict's Center-a 220-bed skilled care facility for the care of the elderly.

#### 1978

Construction of St. Benedict's Center was completed. An update of the Hospital's Master Plan-a plan to provide direction for the Hospital's future—was begun

This year also was completion of six-year terms of service on the Board of Trustees by Sister Herena Mueller, O.S.B., and Cy Kuefler. Both made significant contributions in time and effort to the work of the Board.



# Change, Communication, Pride . . .

A retrospective look at 1977-78 diminishes the possibilities of summing up a year's "reign" in one or two words, and I'm content to realize that the year was a small adventure in the larger picture of the history of St. Cloud Hospital. The progress made, and the puzzles solved, however, resulted from the efforts of the entire Medical Staff-and to each of them belongs the credit and our thanks. The strengthening of the departments and the willingness to accept committee appointments to grapple with the problems at hand made progress possible; and the continually developing sense of need for cooperation and mutual help between Administration and Medical Staff has become, gratefully, more and more evident.

Subtle changes which have been occuring in the practice of medicine and the functioning of a hospital over the past few years have been more and more in evidence in the past year. Much like waiting for that second shoe to drop upstairs, each day brought some apprehension over new rules and regulations dreamed up by the government which might appear in the morning mail. The establishment of the H.S.A.'s become a reality and appear to be here to stay-an example of the unsought for controls that can't be ignored, but require that we work constantly to modify their rules so that our patients will be winners, not losers. A proliferation of agencies has occured and with each, burdensome rules for compliance which may be contrary to rules laid down by other agencies. Much of this has been promulgated under the banner of "Cost Containment"-but accomplishing just the opposite. I doubt that at any other time in history has there been such a clash between the myth of bureaucratic efficiency and the quality care of sick patients by competent physicians and hospital administrators.

The year brought up several new physicians and affiliates, and one of the happy aspects of this job was to welcome them aboard. The way was paved for adding the new dimension of podiatry to the system. The Infection Control Committee expanded its horizons: the P.A.R. went to full 24-hour coverage.

Thanks, indeed, to the Administration and to the Board of Trustees. There is no question in my mind about the good fortune this Medical Staff has in the alliance of Staff, Administration and Trustees-communication lines are wide open, and formal discussions are enhanced by Staff Officer participation in Administrative Council meetings and by the mechanics of having the Chief of Staff a member of the Board of Trustees.

I'm grateful that I was given the opportunity to serve as Chief of Staff. The glimpses I had of the complexities of operating a hospital of this size-and of trying to respond to the needs of a Medical Staff this large-were humbling. But the year also taught me to be proud of St. Cloud Hospital.

Roger A. Rovelstad, M.D. Chief of the Medical Staff





Honorary Medical Staff Dr. H. B. Clark Dr. C. S. Donaldson Dr. J. B. Gaida Dr. G. H. Goehrs Dr. P. L. Halenbeck Active Medical Staff (by departments) Anesthesia Dr. J. C. Belshe Dr. L. M. Espeland Dr. A. D. Espelien Dr. J. M. Gacusana Dr. W. H. Rice Dr. J. W. Smith EENT Dr. J. E. Heeter Dr. H. T. Hobday Dr. G. L. Jurgens Dr. R. P. Koenig Dr. S. H. Koop Dr. R. A. Schlorf Family Practice Dr. C. W. Alden Dr. W. A. Autrey Dr. J. C. Bauman Dr. R. J. Cesnik Dr. R. J. Cumming Dr. L. V. Dahlquist Dr. L. M. Evans Dr. John Kelly Dr. T. G. Murn Dr. V. E. Neils Dr. J. P. O'Keefe Dr. R. T Petersen Dr. R. F. Raffertu Dr. R. A. Slanga Dr. C. D. Stiles Dr. L. H. Wittrock Dr. T. L. Wune Medicine Dr. J. J. Ballantine Dr. R. W. Burmaster Dr. H. H. Engman Dr. D. Hanson Dr. James Kellu Dr. G. K. Kvistberg Dr. W. L. Lindquist Dr. T. H. Luby Dr. P. T. Moran Dr. M. A. Stiles Dr. R. L. Thienes Dr. H. E. Windschitl

Obstetrics-Gynecology Dr. E. H. Dziubinski Dr. M. C. Flanagan Dr. L. A. Loes Dr. J. R. Lyons Dr. J. N. Olinger Dr. D. A. Ritchie Dr. A. T. Rozucki Orthopedic Surgery Dr. D. R. Gilchrist Dr. J. A. Iverson Dr. D. E. Jaeger Dr. E. M. LaFond Dr. D. R. Gilchrist Dr. J. H. Zelenu Pathology Dr. M. S. Bozanich Dr. J. J. Hanson Dr. R. A. Murray Dr. K. R. Williamson Pediatrics Dr. T. L. Cress Dr. D. C. Heckman Dr. B. L. John Dr. D. S. Sommers Dr. J. W. Wahl Psychiatry Dr. H. J. Brattensborg Dr. P. L. Warner Dr. J. A. Willie Radiology Dr. P. R. Berger Dr. R. E. Fedor Dr. W. J. Held Dr. B. R. Rogers Dr. P. H. VanderStoep Surgery Dr. B. R. Bancroft Dr. J. F. Brix Dr. H. M. Broker Dr. F. T. Brown Dr. J. F. DeVinck Dr. R. A. Rovelstad Dr. C. B. Thuringer Dr. D. M. VanNostrand Dr. E. J. Schmitz Urology Dr. C. P. Ehlen Dr. J. T. Harbaugh Dr. P. B. Kaveney Associate Medical Staff Dr. J. A. Debros Dr. R. G. Dumonceaux Dr. R. L. Elg Dr. F. J. Engman Dr. J. H. Geiser Dr. M. T. Moberg Dr. J. D. Oggel Dr. T. R. Pladson Dr. N. F. Reuter Dr. P. J. Zook

Courtesy Medical Staff Dr. R. J. Allen Dr. J. I. Ausman Dr. R. E. Backus Dr. C. C. Baker Dr. F. M. Baumgartner Dr. D. A. Beehler, DO Dr. L. H. Bendix Dr. J. B. Beuning Dr. R. C. Bonnabeau Dr. C. F. Brigham Dr. I. L. Brodsky Dr. P. J. Bubak Dr. K. V. Chilgren Dr. S. N. Chou Dr. T. H. Davis Dr. L. L. Dehnel Dr. E. F. Emerson Dr. D. E. Erickson Dr. L. A. French Dr. R. F. Galbraith Dr. M. J. Gregg Dr. O. M. Grudem Dr. C. W. Hall Dr. B. J. Hughes Dr. D. D. Hurd Dr. M. C. Hurr Dr. R. A. Jensen Dr. M. H. Kelleher Dr. J. C. Kovacs Dr. S. R. Lancer Dr. R. J. Marsh Dr. G. M. Martin Dr. R. E. Maxwell Dr. R. Mueller Dr. J. P McNamara Dr. B. A. Norback Dr. O. C. Phares Dr. S. J. Raetz Dr. R. J. Salk Dr. B. M. Samson Dr. R. R. Sawtell Dr. R. T. Schapiro Dr. L. H. Schut Dr. E. J. Seljeskog Dr. P. M. Silverstein Dr. L. M. Simon Dr. H. E. Sisk Dr. L. H. Stahn Dr. R. C. Stoltz Dr. H. H. Stonnington Dr. R. G. Tinkham Dr. L. A. Town Dr. R. F. Ulvestad Dr. L. T. Wood Dr. A. H. Zachman

Active Dental Dr. G. F. Baumgartner Dr. K. L. Cotton Dr. J. M. Collier Dr. T. H. Como Dr. T. H. Dedolph Dr. J. F. Kline Dr. J. H. Kropp Dr. J. A. Muenzhuber Dr. D. C. Pull Dr. K. J. Richter Dr A G Simi Dr. D. R. Stromsborg Dr. R. L. Stromsborg Dr. J. H. Werner Associate Dental Dr. H. J. Larson Dr. J. D. Nudahl Courtesy Dental Dr. G. C. Cargill Dr. L. E. Carlson Dr. G. W. Cook Dr. R. P. Cook Dr. H. S. Elliott Dr. D. L. Halstrom Dr. R. M. Halstrom Dr. L. V. Hanson

Staff

Staff

Staff

Dr. R. B. Hoghaug

Dr. R. J. Lorbiecki

Dr. D. J. Mackinac

Dr. V. A. Licari

Dr. P. H. Moos

Dr. M. H. Mueller

Dr. N. B. Nelson

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Dr. J. M. Pike

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Dr. N. D. Pappenfus

Dr. R. J. Provinzino

Dr. T. G. Reichert

Dr. R. G. Schaefer

Dr. W. J. Streed

Dr. J. V. Urick

Dr. S. R. Wilcox

Dr. N. L. Wolseth

Dr. J. P. Schad

## A TRIBUTE

Charles Alden, M.D., Family Practice, retired from the Hospital's Active Medical staff this past year. Dr. Alden began practicing at Kimball in 1954 and joined the Hospital's Medical Staff in 1964. He received his M.D. degree at George Washington

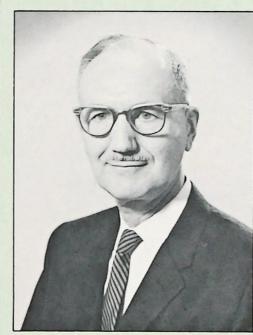
Medical School in Washington D.C. in 1944. Dr. Alden served in the Armed forces and did graduate work in neurology and neuropsychiatry in Munich and Walter Reed Hospital

Joseph B. Gaida, M.D., EENT, passed away in 1978. Dr. Gaida completed his premedical work at St. John's University and graduated from the University of Minnesota School of Medicine in 1932 following an internship at St. Mary's Hospital, Minneapolis

After a short general medical practice in Kilkenny, Minnesota, he returned to the University of Minnesota and Ancker Hospital for specialized post-graduate work in EENT. He came to St. Cloud in 1936. He established his own private practice in 1940 and joined the Hospital's Medical Staff in 1943. Dr. Gaida served as Chief of the Medical Staff in

zations.

tirement in 1974.

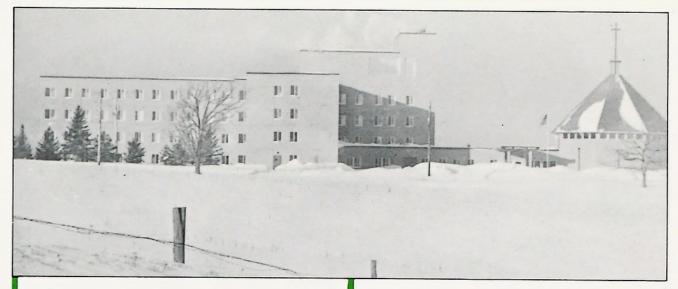


Two physicians and long-time members of the Hospital's Medical Staff are being honored this year for their service to their patients, community and to the Hospital

1956 and has received extensive honors for his many contributions to the community and professional organi-

Dr. Gaida remained active in his practice and on the Medical Staff until an automobile accident forced his re-

Joseph B. Gaida, M.D., 1907-1978



# St. Benedict's **Center:** The Realization of a Dream

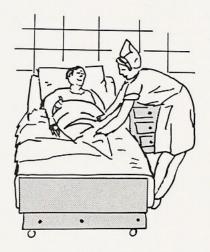
In 1975, a community-wide planning advisory task force concluded that something had to be done soon to head off a foreboding future for health care of the elderly in the St. Cloud area.

The inevitable closing of St. Raphael's and St. Joseph's Homes and termination of the Hospital's extended care facility meant a loss of extended care beds to the area. That, with an expected increase in need for these and additional beds, posed a real concern. Saint Cloud Hospital Corporation accepted the responsibility for meeting this vital community health care need. Plans for a comprehensive living center for the elderly were prepared and approved. Construction of St. Benedict's Center, a 220-bed skilled nursing care facility. began in the Fall of 1976. It was completed and dedicated in May, 1978. St. Benedict's Center insured the continuation

of the Benedictine Sisters' health care

apostolate to the elderly in the St. Cloud area and for Saint Cloud Hospital to provide a comprehenvise health care program for this area.

A special word of commendation to Sr. Rita Budig, O.S.B., St. Benedict's Center Administrator, and her staff who have skillfully guided the Center through its final year of construction, organization and preparation for its opening and assuring proper care for the Center's patients. The Center is already at full capacity, well ahead of planned projections.



# Saint Cloud Hospital

#### 1406 Sixth Avenue North St. Cloud, Minnesota 56301

A General Hospital Established as St. Raphael's Hospital in 1885 Sponsored by the Sisters of St. Benedict St. Joseph, Minnesota

#### and

The Diocese of St. Cloud

Independently Incorporated in 1962 as a Non-Profit Institution

Licensed by the State of Minnesota

Fully accredited by the Joint Commission on Accreditation of Hospitals

Nationally approved for training nurses, medical technologists and radiologic technologists

#### Memberships

American Hospital Association American Dental Association Catholic Hospital Association Pope John XXIII Medical-Moral Research and Education Center Minnesota Hospital Association Minnesota Conference of Catholic Health Facilities Minnesota Hospital Service Association Minnesota Association for Private Vocational Schools Central Minnesota Area Health Education Consortium St. Cloud Area Chamber of Commerce North American Association of Alcoholism Programs International Association of Rehabilitation Facilities

#### Affiliations

- The College of St. Benedict programs in baccalaureate nursing, medical technology, personnel work, mental health associates, and social work
- St. Cloud State University programs in communications media, medical technology, alcohol and chemical addiction, social service and rehabilitation, speech pathology, systems design, development and community relations, secretarial, and personnel
- St. John's University programs for Divinity students, and alcohol and chemical addiction
- St. Cloud Area Vocational-Technical Institute programs for licensed practical nurses, emergency medical technicians, and operating room technicians

University for internships in occupational therapy North Dakota State School of Science for internships for certified occupational therapy assistants St. Scholastica College for internships in physical therapy University of Minnesota for internships in occupational therapy, pharmacy intern program, masters in nursing, and physical therapy The College of St. Catherine for internships in occupational therapy St. Louis University for administrative residency Alexandria Area Vocational-Technical Institute for training dietetic assistants and certified lab assistants Area D Dietetic program for dietetic traineeships Anoka Area Vocational-Technical Institute for training medical secretaries Bethel Theological Seminary program in pastoral care Willmar State Hospital for training in chemical dependency counseling

University of North Dakota and Tufts